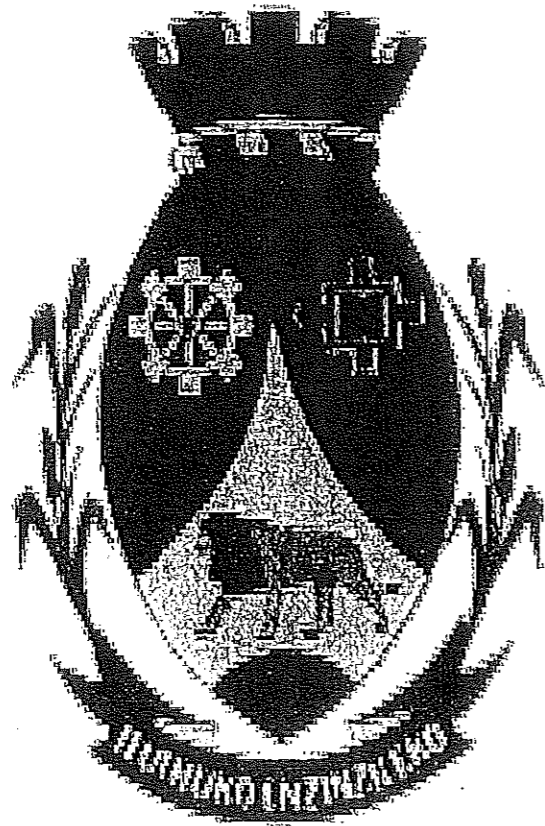


**MID YEAR BUDGET AND
PERFORMANCE ASSESSMENT
REPORT FOR 2016/2017 FINANCIAL
YEAR**



**THEMBISILE HANI
LOCAL MUNICIPALITY**



THEMBISILE HANI LOCAL MUNICIPALITY

PRIVATE BAG X4041
EMPUMALANGA
0458

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E-MAIL: themb@mweb.co.za
www.thembisilem.gov.za

QUALITY CERTIFICATE

I Oscar Nkosi Municipal Manager of Thembisile Hani Local Municipality, hereby certify

that –

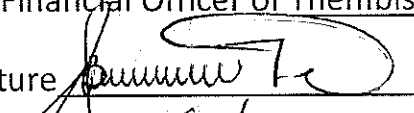
• MID YEAR BUDGET AND PERFORMANCE ASSESSMENT

For the first half of the financial year end of December 2016 has been prepared in

Accordance with the Municipal Finance Management Act and the regulations made under
the act.

Print name Bongumusa Sithole

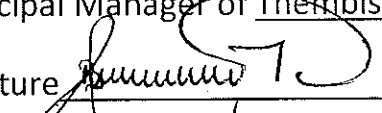
Chief Financial Officer of Thembisile Hani Local Municipality (MP: 315)

Signature 

Date 24/01/2017

Print name Oscar Nkosi

Municipal Manager of Thembisile Hani Local Municipality (MP: 315)

Signature 

Date 24/01/2017

Vision

*"To better the lives of our people through equitable, sustainable service
delivery and economic development."*

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1. INTRODUCTION

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In terms of Section 72(1) (a) and 52(d) of the Local Government Municipal Finance Management Act No. 56 of 2003 (MFMA) the Accounting Officer must by 25 January of each year assess the performance of the municipality during the first half of the financial year. A report on such assessment must be in terms of Section 72(1) (b) of the MFMA be submitted to the Executive Mayor, Provincial Treasury and National Treasury.

These assessments are to provide a high level report regarding the state of budget implementation. In terms of section 72 (3) of the MFMA the Accounting officer must, as part of the review make recommendations as to whether an adjustments budget is necessary.

The purpose of this report is to give feedback regarding the performance of Thembisile Hani Local Municipality as required through the MFMA. The information in this report is based on the SDBIP as developed for the financial year 2016/2017. The plans were developed to reflect cumulative performance, therefore the status of indicators are reflection of the overall performance level achieved year to date.

This report is based on the information received from each department for half assessment of performance ending December 2016. This is high level report based on score obtain through a process whereby actual information per Key Performance Area (KPA), strategic objective, programme and the align Key Performance Indicators are compared to the budget and initial planning included in the 2016/2017 Integrated Development Plan.

Overall performance for Thembisile Hani local Municipality is based on the Departmental Performance plans which is include of all SDBIPs in terms of the contribution made by each Department.

2. IDP PRIORITIES

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The SDBIP is structured to show how projects that will be implemented within the financial year addressed:

Issue 1:	Institutional development	Issue 11:	Municipal facilities, Sport, Recreation, Art & Culture
Issue 2:	Financial Viability	Issue 12:	Public safety, Security and Emergency services
Issue 3:	Public Participation and Good Governance	Issue 13:	Land Use Management
Issue 4:	Water	Issue 14:	Local Economic Development
Issue 5:	Sanitation	Issue 15:	Youth Development
Issue 6:	Electricity (Communal and Street lighting)	Issue 16:	Transversal Issues
Issue 7:	Roads & Storm water		
Issue 8:	Public Transport		
Issue 9:	Cemeteries		
Issue 10:	Waste and Environmental Management		

3. DEVELOPMENTAL OBJECTIVES (INCORPORATING THE IDP)

The Municipality remains committed to the Strategic Objectives as was approved by Council in 2011-2016 IDP. The amendments made in this document is on the basis that certain elements out of the objectives have been emphasised for implementation in the medium term to respond to the emerging developments and to accelerate delivery on key areas of performance for the Municipality. The following are the Municipal Strategic objects:

- To improve the organisational development capacity of the municipality in order to render effective service delivery
- To enhance revenue and to ensure financial viability and sustainability.
- To reduce infrastructure and service backlogs and to establish a high quality environment with the associated physical infrastructure.
- To improve the quality of life of the community by providing them, with water supply, sanitation, roads as well as amenities such community halls and basic recreational facilities.
- To improve the quality of life of the community through providing them with community facilities and containing the HIV/Aids epidemic in the area.
- To ensure that residents live within a safe environment by illuminating strategic nodal point.
- To utilise the municipal area's agricultural potential to the maximum
- To promote local economic development and growth through the identification and facilitation of economic opportunities, tourism and mining.
- To deepen democracy and strengthen democratic institutions through active public participation

4. EXECUTIVE SUMMARY

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This report serves as the mid-year institutional performance report for the financial year 2016/2017 starting July to December 2016. It provides feedback on the performance level achieved year-to-date against the target as laid out in the SDBIP. Where under performance has been experienced the respective concerns or mitigating reasons are highlighted and detail pertaining to the relevant measures being implemented or those that need to be addressed are included therefore.

KEY PERFORMANCE AREA	TOTAL NO. OF TARGET FOR MID-YEAR		TOTAL ACHIEVED		NOT ACHIEVED	
	No	%	No	%	No	%
1. Basic Service Delivery						
1.1. Technical Services	22	100%	06	27%	16	73%
1.2. Social Development Services	16	100%	07	44%	09	56%
2. Municipal Transformation and Institutional Development	19	100%	13	68%	06	32%
3. Municipal Financial Viability and Management	18	100%	11	61%	07	39%
4. Good Governance And Public Participation	18	100%	09	50%	09	50%
5. Local Economic Development	09	100%	08	89%	01	11%
TOTAL	102	100%	54	53%	48	47%

Success rate:

Thembisile Hani Local Municipality's overall performance on planned targets for the half year is 53% achievement.

ON Nkosi
Municipal Manager

Date: _____

1. SERVICE DELIVERY PERFORMANCE

This section consists of Location, key performance indicators and targets guide and direct planning, decision making, resource allocation and the accomplishment of the vision and mission. These measures create a direct link between the integrated development plan and the operational plans of the municipality for the 2016/2017 financial year. The measures are arranged according to the five key performance areas of local government.

1.1. Technical Services

Capital budgets

BASIC SERVICE DELIVERY														
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2016/2017	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET		ACTUAL PERFORMANCE	TARGET ACHIEVED YES/NO	CHALLENGE	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2					
WATER														
DTSC01	To reduce infrastructure and service backlogs and to establish a high quality environment with the associated	New Reservoir and Pipeline at Kwa-Mhlanga - Phase 2	Number of Reservoirs and pipelines constructed	3.2KM of 500mm diameter pipeline laid from Ekandus tria to Enkel doornoo g constructed. And 800m of 315mm diameter pipeline	1 New 10Ml Storage reservoir and 1 New dedicated 500 mm pipeline from new reservoir to existing 300 mm pipeline	R 40 289 680	Appointment of Consultant, completion of designs, and appointment of Contractor (R 10 475 316.80)	1 New dedicated 5.4km 500mm diameter pipeline from new reservoir to existing 300mm pipeline which split to two areas Phola Park, & Thembalethu and Mountain View and	Establishment and clearing of site has been completed. Excavation work for bulk pipeline and Reservoir, blasting for Reservoir has commenced. Material for the pipeline has been	R 20 931 674 .75	No	Late approval of Technical report by DWS, which led to the late advertising and appointment of the Service Provider.	Project on a Turnkey basis, which will fast track performance. 8 Local Sub Contractors have been appointed to expedite the work.	Appointment letter, Quarterly progress reports, Completion certificates.

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BASIC SERVICE DELIVERY

PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TARGET ACHIEVED YES/NO	CHALLENGES	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2				
	physical infrastructure.			to kwa-Mhlanga R1 reservoir constructed.	by 30 June 2017			Sheldon Extension (R 16 116 872.00)				
DTS002	To reduce infrastructure and service backlogs and to establish a high quality environment with the associated physical infrastructure.	Upgrading of Kwaqqafo Water Scheme - Phase 2	Number of water schemes upgraded	2Ml Reservoir and 300m pipeline connection constructed, 1.9km of 160mm diameter pipeline laid from Boerhouthoek to Bundu	1 Bulk water scheme upgraded by 30 June 2017	R 27 260 000	Appointment of Consultant, completion of designs, and appointment of Contractor (R 7 087 600.00)	1 Existing supply bulk line from Kwaggafontein reservoirs to Boerhouthoek reservoir upgraded with 335mm uPVC Class 9 for 3.4km. (R 10 904 000.00)	No	Late approval of Technical report by DWS, which led to the late advertising and appointment of the Service Providers.	Project has been divided into two work packages in order to expedite the works. 10 Local Sub Contractors to be appointed on/ or before the 13 th of January 2017 to expedite the works.	Appointment letter, Quarterly progress reports, Completion certificate.

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KPA

BASIC SERVICE DELIVERY

PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE DATE	ANNUAL TARGET DATE	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGE	ACTION PLAN	PORTFOLIO OF EVIDENCE	
							Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
DTS003	To reduce infrastructure and service backlog and to establish a high quality environment with the associated physical infrastructure.	Upgrading of existing infrastructure from agriculture project to augment borehole water supply in Bundu.	Number of Bulk water schemes upgraded	Technical report and detailed design report	1 Bulk water scheme upgraded by 30 June 2017	R 40 557 467.00	Appointment of Contractor, and site establishment. Construction of 0.260km bulk supply line from Bundu to Boekenhoethoek 350mm ductile iron pipeline K9.	Construction of a concrete weir & construction of an abstraction point. Construction of 1km bulk supply line from Bundu to Boekenhoethoek 350mm ductile iron pipeline K9.	Three contractors have been appointed and all site establishment are complete. Excavation of 1km for the bulk supply line from Bundu to Boekenhoethoek has been completed. Excavation of 2.2km for the bulk supply line from Boekenhoethoek/ Bundu boundary to the reservoir has been completed and pipework material has been delivered on site.	R 22 363 727.28	No	Labour and sub-construction unrest challenges that THLM is addressing on a daily basis. Approval of WULA is outstanding. Delays attributed by heavy rains and late delivery of material as it was procured outside of the country.	8 Local Sub Contractors appointed to expedite the works. WULA matter to be discussed in a presentation by THLM to be held on the 18 th and 19 th of January 2017 at DWS National Office.	Appointment letter, Quarterly progress reports. Completion certificates.

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BASIC SERVICE DELIVERY

KPA	QUARTERLY PERFORMANCE TARGET AND BUDGET										CHALLENGE	ACTION PLAN	PORTFOLIO OF EVIDENCE
	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	ANNUAL BUDGET	Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVED YES/NO			
DTS017	To reduce infrastructure and service backlogs and to establish a high quality environment with the associated physical infrastructure.	Number of households connected to yard taps	Some household connected to yard tap	200 households connected to yard taps	R 5 000 000	Approval of Technical Report and registration of project with DWS and Cogta. Appointment of Consultant and completion of designs. Appointment of Contractor, site establishment and construction of 0.5 km of pipeline. (R 1 750 000)	Appointment of Contractor and construction of 2.5 km of pipeline (R 3 000 000)	The contractor has been appointed. Construction: 2.5 km of pipeline has been laid. (710m of 90mm diameter pipeline and 290m of 75mm diameter pipeline)	R 2 936 045.13	No	5 Local Sub Contractors appointed.	Works to be expedited for practical completion to be reached on/ or before the 28 th of February 2017.	Appointment letter, Quarterly progress reports. Completion certificate.
DTS068	To improve the quality of life of	Number of waste water treatment works	Preliminary Design reports	1 waste water treatment plant development	R 12 164 633.26	Appointment of Consultant, detailed design report	Construction of 3.9km outfall	Detailed design and tender documentation	R 3 616 169.03	No	Detailed designs completed by Afri-Infra	Construction of the Outfall Sewer Lines	Appointment letter, Quarterly

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SANITATION

BASIC SERVICE DELIVERY

KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TARGET ACHIEVED YES/NO	CHALLENGES/COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2				
	the community by providing them with water supply, sanitation, roads	(Multi-Year Project)	developed	2015/2016	ed by 30 June 2017		Q1 completed and appointment of Contractor (R 2 432 926.65)	Q2 sewer line Kwamhlanga (R 4 257 521.64)		(Pty) Ltd, but the contract since lapsed on the 23 rd of August 2016. Delay in finalization of Environmental Impact Assessment report as a result of challenges with the amendment of the Afrikaans (Pty) Ltd contract.	and 3M/L/day plant will commence in the 2017/18 FY. Tenders to be advertised in the 3 rd Quarter.	y progress reports. Completed on certificates.
DTS069	To reduce infrastructure and service backlogs and to establish a	Upgrading of WWTW in Tweefontein K	Number of WWTW upgraded	Construction of 0.75m/d by WWTW Tweefontein K	1 WWTW upgraded 30 June 2017	R 7 500 000	Completion of Technical Report for approval by DWS and registration with Cogta. Appointment of Consultant	Feasibility, EIA and detailed designs completed. Appointment of Contractor	No	Tender for Consultants closed on the 12 th of September 2016. Evaluation processes have been completed.	TR to be resubmitted by THLM on or before the 11 th of January 2017, off which feedback	Appointment letter, Quarterly progress reports. Completed on

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BASIC SERVICE DELIVERY																
KPA	PROJECT NAME/ DESCRIPTION	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGE/ESICOMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE			
							Q1	Q2	ACTUAL PERFORMANCE							
DTS004	Project Monitoring reports	To reduce infrastructure and service backlogs and to	Number of project monitoring reports (site visit reports) submitted	12 Project monitoring monthly reports	12 project monitoring reports (site visit reports) submitted	In house	3 Project monitoring reports	3 Project monitoring reports	6 Project monitoring reports submitted	3 Project monitoring reports	In house	Yes	None	None	Quarterly progress reports	
		high quality environment with the associated physical infrastructure.					(R 500 000.00)	(R 500 000.00)						(recommendation) form DWS is expected on/ or before the 31st of January 2017.		certificates.

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BASIC SERVICE DELIVERY

KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGE ESSENT	ACTION PLAN	PORTFOLIO OF EVIDENCE	
							Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
DTS083	establish a high quality environment with the associated physical infrastructure.	Municipal Infrastructure Grant	% of capital budget actually spent on capital projects identified	100% spent	100% spent by 30 June 2017	In house	25% of capital budget actually spent on capital projects identified (R 29 376 000)	25% of capital budget actually spent on capital projects identified (R 29 376 000)	56.26% of capital budget spent at the end of December 2016.	R 60 237 898.79	Yes	None	None	Monthly signed DORA reports

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BASIC SERVICE DELIVERY													
KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET		ACTUAL PERFORMANCE	TARGET ACHIEVED YES/NO	CHALLENGE ESCOMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2					
	infrastructure												

Operational budgets

BASIC SERVICE DELIVERY													
KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET		ACTUAL PERFORMANCE	TARGET ACHIEVED YES/NO	CHALLENGE ESCOMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2					
DTS037	To improve the quality of life of the community by providing them with water supply, sanitation	Free basic water	Number of kilolitres provided to households at no charge (free basic water)	6 kilolitres provided to households at no charge on monthly basis	6 kilolitres provided to households at no charge on monthly basis	In house	6 kilolitres provided to households at no charge on monthly basis	6 kilolitres provided to households at no charge on monthly basis	No	The actual performance was change to 0 as the evidence was not submitted to PMS unit	Evidence to support actual performance must be submitted to PMS unit	Rebate reports	

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BASIC SERVICE DELIVERY

KPA PROJECT CODE	STRA TEGIC OBJE CTIVE	PROJECT NAME/ DESCRIP TION	KEY PERFOR MANCE INDICAT OR	BASELI NE 2015/20 16	ANNUAL TARGET 2016/201 7	ANNUA L BUDGE T (INPUT INDICA TOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARG ET ACHI EVE YES/ NO	CHALLENGE MENT	ACTION PLAN	PORTF OLIO OF EVIDEN CE
							Q1	Q2	ACTUAL PERFORM ANCE				
DTS038	on roads To improve the quality of life of the community by providing them with water supply, sanitation, roads	Bulk water supply	Number of household provided with basic water service	Households provided with basic water daily	Households provided with basic water daily by 30 June 2017	R 129 494 397	109 282 Households provided with basic water daily (R32 373 599,25)	109 282 Households provided with basic water daily (R32 373 599,25)	109 282 Households provided with basic water three times per week due to the Vula Vula System.	No	There is not enough water supplied from source	To communicate with service providers regarding the improvement of service	Invoices
DTS039	on roads To improve the quality of life of the community by providing them with water supply.	Water and testing and samples	Number of water samples tested	Water samples tested	Water samples tested by 30 June 2017	R 500 000	50 Water samples tested (R 125 000,00)	50 Water samples tested (R 125 000,00)	137 Water samples tested	Yes	None	None	Water quality reports

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BASIC SERVICE DELIVERY																
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVED YES/NO	CHALLENGES/COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	Q3						
	DTS040	sanitation, roads To improve the quality of life of the community by providing them with water supply, sanitation, roads	Reports on the repairs and maintenance to water network	Number of reports produced and submitted to the Municipal Manager on pipe bursts and leakages	12 Reports produced and submitted to the municipal manager	12 Reports produced and submitted to the municipal manager by 30 June 2017	R 414 263	3 Reports produced and submitted to the municipal manager (R 103 565.75)	3 Reports produced and submitted to the municipal manager (R 103 565.75)	6 Reports produced and submitted to the municipal manager	R 194 295.00	Yes	In the process of procuring materials required for repairs to network.	To improve on spending	Water maintenance reports	
	DTS041	To improve the quality of life of the community by providing them with water	Returbishment of Reservoirs	Number of Reports produced and submitted to the Municipal Manager on the repair of reservoirs	4 Reports produced and submitted to the Municipal Manager	3 Reports produced and submitted to the Municipal Manager by 30 June 2017	R 160 500	1 Report produced and submitted to the Municipal Manager (R 40 125.00)	1 Report produced and submitted to the Municipal Manager (R 40 125.00)	1 Report produced and submitted to the Municipal Manager	R 64 332.00	No	The report was not signed by the Municipal Manager	Relevant department to prepare the report and submit to the Municipal Manager	Reports	

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BASIC SERVICE DELIVERY

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
		supply, sanitation, roads												
DTS042		To improve the quality of life of the community by providing them with water supply, sanitation, roads	WWTW Bulk Infrastructure	Number of reports produced and submitted to the Municipal Manager on the repair of bulk line, pumps, boreholes and valves	12 reports produced and submitted to the Municipal Manager on the repair of bulk line, pumps, boreholes and valves	12 reports produced and submitted to the Municipal Manager on the repair of bulk line, pumps, boreholes and valves by 30 June 2017.	R19 000 000	3 reports produced and submitted to the municipal manager (R 4 475 000.00)	3 reports produced and submitted to the municipal manager (R 4 475 000.00)	3 reports produced and submitted to the municipal manager (R 4 475 000.00)	No	Procurement of service providers in the process	To fast track the appointment of service providers	Progress reports
DTS043		To improve the quality of life of the community by providing them,	Water Service Development Plan	Number of Water Service Development plan developed	Outdated report	1 Water Service Development Plan developed by 30 June 2016	R 500 000	Appointment of service provider (R 125 000.00)	Data collection (R 125 000.00)	0	No	Appointment of service provider still pending	To fast track the appointment of service providers in order to reach the target on the 2 nd Q	Adverts, Water Service Development Plan

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BASIC SERVICE DELIVERY															
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
ROADS AND STORM															
DTS071		with water supply, sanitation, roads	To improve the quality of life of the community by providing them with water supply, sanitation, roads	Number of potholes patched, speed hump constructed and road sign installed (Routine Main - Roads and Storm Water)	Routine Maintenance	100 Potholes patched, 20 speed humps constructed, 50 road sign installed by 30 April 2017	R 1000 000.	Patch 25 potholes, install 5 speed humps and install 13 road sign. R250 000	Patch 25 potholes, install 5 speed humps and install 13 road sign. R250 000	53 Potholes patched, 28 speed humps installed and 25 road signs installed	R163 226.24	No	work not completed due to rain	To be completed in the third quarter	Confirmation letter from Ward Council (happy Letter)
DTS072			To improve the quality of life of the community by	Number of Kilometre of road re-gravelled	0	3.5 Km road re-gravelled by 30th November 2016	In house	1.75 Km Re-gravelling/grading of roads	1.75 Km Re-gravelling/grading of roads	0km	In house	No	Progress delayed due rain	To be completed in the third quarter	Confirmation letter from Ward Council

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BASIC SERVICE DELIVERY

KPA	QUARTERLY PERFORMANCE TARGET AND BUDGET										TARG ET ACH EVE YES NO	CHALLENGE GECOM MENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE					
	providing them with water supply, sanitation, roads													(happy Letter)
DTS073	To improve the quality of life of the community by providing them with water supply, sanitation, roads	Number of Kilometre of road re-gravelled	0	3.5 km road re-gravelled by 30th November 2016	In house	1.75 km Re-gravelling/grading of roads	1.75 km Re-gravelling/grading of roads	2km	In house	No	Plant was deployed at Viaaklagie No.2 for the whole of July and August 2016.	To be attended in the next	Confirmation letter from Ward Council (happy Letter)	
DTS074	To improve the quality of life of the community	Number of Kilometre of road re-gravelled	0	4.7km road re-gravelled 30th November 2016	In house	2.35 km Re-gravelling/grading of roads	2.35 km Re-gravelling/grading of roads	5.2km completed	In house	Yes	None	None	Confirmation letter from Ward Council	

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BASIC SERVICE DELIVERY

KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			EXPENDITURE TO DATE	TARGET ACHIEVED YES/ NO	CHALLENGE/ COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2	ACTUAL PERFORMANCE					
	City by providing them with water supply, sanitation, roads													(happy Letter)
DTS075	To improve the quality of life of the community by providing them with water supply, sanitation, roads	Regraveling of roads Msholoz	Number of Kilometre of road re-gravelled	0	3.5km road re-gravelled by 30th November 2016	In house	1.75 km Regraveling/grading of roads	1.75 km Regraveling/grading of roads	4.5km	In house	Yes	None		Confirmation letter from Ward Council (happy Letter)
DTS076	To improve the quality of life of the	Re-gravelling of roads Suncity AA	Number of Kilometre of road re-gravelled	0	3.9km road re-gravelled by 31th March 2017	In house	0	0	4km	To be done in Q3	To be done in Q3	None	To be done in Q3	Confirmation letter from Ward

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KPA	BASIC SERVICE DELIVERY														
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET		ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVED YES/ NO	CHALLENGES/ COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2						
		community by providing them with water supply, sanitation, roads													Council (happy Letter)
DTS077		To improve the quality of life of the community by providing them with water supply, sanitation, roads	Number of Kilometre of road re-gravelled	0	2. km road re-gravelled by 31th March 2017	In house	0	0	To be done in Q3	To be done in Q3	To be done in Q3	To be done in Q3	To be done in Q3	To be done in Q3	Confirmation letter from Ward Council (happy Letter)
DTS078		To improve the quality of life	Number of Kilometre of road	0	2.5 km road re-gravelled by 31th	In house	0	0	To be done in Q3	To be done in Q3	To be done in Q3	To be done in Q3	To be done in Q3	To be done in Q3	Confirmation letter from

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BASIC SERVICE DELIVERY																
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET		ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVED YES/NO	CHALLENGEMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2							
		of the community by providing them with water supply, sanitation, roads		re-gravelled		March 2017										Ward Council (happy Letter)
DTS079		To improve the quality of life of the community by providing them with water supply, sanitation, roads	Re-gravelling of roads Vezubuhle	Number of Kilometre of road re-gravelled	0	3.5 km Road re-gravelled by 31th March 2017	In house	0	To be done in Q3	To be done in Q3	To be done in Q3	To be done in Q3	To be done in Q3	To be done in Q3	Confirmation letter from Ward Council (happy Letter)	480
DTS080		To improve the quality	Re-gravelling of roads	Number of Kilometre of road	0	3 km Road re-gravelled by 31th	In house	0	To be done in Q3	To be done in Q3	To be done in Q3	To be done in Q3	To be done in Q3	To be done in Q3	Confirmation letter	

KPA	BASIC SERVICE DELIVERY													
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET		ACTUAL PERFORMANCE	TARGET ACHIEVED YES/NO	CHALLENGES	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2					
		of life of the community providing them with water supply, sanitation, roads	Tweefontein E	re-gravelled		March 2017								from Ward Council (happy Letter)
DTS081		To improve the quality of life of the community providing them with water supply, sanitation, roads	Regravelled roads Phola park	Number of Kilometre of road re-gravelled	0	5km Re-gravelled by 30th June 2017	In house	0	0	5.2 km	To be done in Q3	To be done in Q3	To be done in Q3	Confirmation letter from Ward Council (happy Letter)
DTS082		To improve the	Design of Boekenho	Number of detailed	0	1 Design report and 1	R 639 600	0	0	To be done in Q4	To be done in Q4	To be done in Q4	To be done in Q4	1 Design report and 1

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BASIC SERVICE DELIVERY

KPA	PROJECT CODE	STATEGIC OBJECTIVE	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES/COMPLIMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2	ACTUAL PERFORMANCE					
		quality of life of the community by providing them with water supply, sanitation, roads	whoek box culvert	design reports and drawings produced	3500	detailed drawing by 30 June 2017							detailed drawing		
SANITATION															
DTS070		To improve the quality of life of the community by providing them with water supply, sanitation, roads	Kwa-Mhanga and Tweefonte in K Waste Water Purification	Number of household provided with access to basic sanitation	3500 Households provided with access to basic sanitation daily	3500 Households provided with access to basic sanitation daily by 30 June 2017	R 1600 000	3500 Households provided with access to basic sanitation daily (R400 000)	3500 Households provided with access to basic sanitation daily (R400 000)	0	96 790,75	No	The evidence to support the actual performance is not attached	Evidence to support actual performance must be submitted to PMS unit	Monthly reports

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BASIC SERVICE DELIVERY															
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES/COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
MM034		To deepen democracy and strengthen democratic institutions through active public participation	Municipal by laws	Number of reports produced on the implementation and monitoring of the municipal by-laws	0	4 Reports produced on the implementation and monitoring of the municipal by-laws by 30 June 2017 (Water supply & sanitation service by-law, Work-in-Roads Reserve by-law)	In house	1 Report produced on the implementation and monitoring of the municipal by-laws	1 Report produced on the implementation and monitoring of the municipal by-laws	0	In house	No	Reports not compiled	To dedicate personnel on this task	Quarterly reports

COMMENTS ON THE OVERALL PERFORMANCE FOR TECHNICAL SERVICES

The overall performance for the Technical Service Department on planned targets for the half year is 27% achievement. The department managed to achieve 06 (Six) targets out of the 22 (Twenty two) planned targets for half year

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1.2. Social Development Services

BASIC SERVICE DELIVERY														
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES/COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
SDS001		To reduce infrastructure and service backlogs and to establish a high quality environment with the associated physical infrastructure.	Waste collection	Number of households provided with access to refuse removal fortnightly	109,282 h/h with access to refuse removal every 2 weeks	109,282 households provided with refuse removal on fortnightly	In house	109,282 h/h with access to refuse removal fortnightly	109,282 h/h with access to refuse removal fortnightly	82,335 with access to refuse removal fortnightly	In house	Breakdown of two compactor trucks	Repair the two compactor trucks	Monthly reports
SDS001		To reduce infrastructure and service backlogs and to establish a high quality environment with the associated physical infrastructure.	Waste Management and Environment (Placement of yellow waste bins to enhance refuse removal)	Number of yellow waste bins proportionally distributed to Mountainview and Phola Park to enhance refuse removal	0	100 and part of Phola Yellow Waste bins distributed to Mountainview Park by 30 June 2017	In house	50	50	08	In house	yellow bins distributed in other institutions for waste collections	Amend the SDBIP and add government institutions	Report on the distribution

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KPA	BASIC SERVICE DELIVERY														
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES/COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
SDS001	To reduce infrastructure and service backlogs and to establish a high quality environment with the associated physical infrastructure.	Waste Management and Environment (Collection of full yellow bins as and when required)	Number of full yellow bins collected within the municipal area	0	100 Yellow bins collected as and when required	In house	100 Yellow bins collected as and when required	100 Yellow bins collected as and when required	192 Yellow bins collected as and when required	In - House	No	The evidence provided shows that 92 yellow bins were collected instead of 115 which department claimed	Evidence provided must equal the performance claimed to be achieved	Monthly reports	
SDS002	To improve the organisational development and capacity of the municipality in order to render effective service delivery	Extended Public Works Programme	Number of EPWP workers employed and distributed for waste collection	100	108 Jobs created by 30 September 2016	R 2 244 000	108 Jobs created; R2 244 000	0	108 Jobs created	R 2 244 000	Yes	None	None	None	Appointment letters
SDS003	To reduce infrastructure and service backlogs	Waste collection timetable	Number of waste collection programme	1	1 Waste collection programme developed by 30 July 2017	In house	1 Waste collection programme developed	0	1 Waste collection programme developed	In house	Yes	None	None	Waste collection programme	

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BASIC SERVICE DELIVERY														
KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DE SCRIPTION	KEY PERFOR MANCE INDICATO R	BASELI NE 2015/20 16	ANNUAL TARGET 2016/2017	ANNU AL BUDG ET	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARG ET ACHI EVE YES NO	CHALLENG ES/COMME NT	ACTION PLAN	PORTF OLIO OF EVIDAN CE	
							Q1	Q2	ACTUAL PERFORM ANCE					EXPENDI TURE TO DATE
SDS003	and to establish a high quality environment with the associated physical infrastructure.		developed and implemented	2	2 Compactor trucks to be stationed at Kwamhlanga Satellite office and serve (Kwamhlanga, Moloto and surroundings) by 30 June 2017	In house	2 Compactor trucks to be stationed at Kwamhlanga Satellite office and serve (Kwamhlanga, Moloto and surroundings)	0 Target was supposed to be achieved in Q1 but not achieved	2 Compactor trucks to be stationed at Kwamhlanga Satellite office and serve (Kwamhlanga, Moloto and surroundings)	in house	Yes	None	None	Monthly reports

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BASIC SERVICE DELIVERY														
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES/COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
		Infrastructure.	Bomanda and surrounding, Verena cluster and surrounding Distribution of 6 tractors with trailers		0	2 Compactor trucks to be stationed at Tweefontein K satellite office and serve (Tweefontein, Viaaglaagte, and surrounding areas) by 30 June 2017	In house	0	Target was supposed to be achieved in Q1 but not achieved	In house	No	The place is not secured for parking	Compactor trucks to be parked at Head quarter	Monthly reports

KPA	BASIC SERVICE DELIVERY														
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
			distributed in Kwaggafontein and surrounding areas		0	1 Compactor truck to be stationed at (Bomanda municipal library) and serve (Mathyzenloop, Bundu, Machipe and surroundings) by 30 June 2017	In house	1 Compactor truck to be stationed at (Bomanda municipal library) and serve (Mathyzenloop, Bundu, Machipe and surroundings)	0 Target was supposed to be achieved in Q1 but not achieved	0	In house	No	The place is not secured for parking	Compactor trucks to be parked at Head quarter	Monthly report
					0	1 Compactor Truck to be stationed at Verena Cluster and serve Verena, Wolven kop and surroundings by 30 June	In house	1 Compactor Truck to be stationed at Verena Cluster and serve Verena, Wolven kop and surroundings	0 Target was supposed to be achieved in Q1 but not achieved	0	In house	No	The place is not secured for parking	Compactor trucks to be parked at Head quarter	Monthly report

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BASIC SERVICE DELIVERY

KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGE/ESICOMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE		
							Q1	Q2	ACTUAL PERFORMANCE						
SDS004	To reduce infrastructure and service backlogs and to establish a high quality environment with the associated physical infrastructure.	Waste collection reports	Number of waste collection monitoring reports produced	0	48 Waste collection monitoring reports produced by 30 June 2017 (1 report per week)	In house	Q1 12 Tractors with their trailers to serve Kwaggafontein A, B, C, D and E (all tractors to be stationed at Thembisile Municipal offices)	Q2 0 Target was supposed to be achieved in Q1 but not achieved	0	In house	No	The place is not secured for parking	Compactor trucks to be parked at Head quarter	Monthly reports	
SDS005	To improve the quality of life of the community	Grading of sport fields	Number of sports fields graded per ward	32	32 Sports fields graded by 30 June 2017	In house	8 Sports fields graded	8 Sports fields graded	12 Sports fields graded	In house	Yes	None	None	Fix the broken grader to be able to Grade 16 sports fields.	Weekly monitoring reports

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KPA	BASIC SERVICE DELIVERY											PORTFOLIO OF EVIDENCE				
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO		CHALLENGE	ACTION PLAN		
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE	
		by providing them, with water supply, sanitation, roads as well as amenities such community halls and basic recreational facilities.														
SDS006		To enhance revenue and to ensure financial viability and sustainability.	Road blocks	Number of road blocks conducted		24 road blocks conducted by 30 June 2017	In house	6 road blocks conducted	6 road blocks conducted	13 road blocks conducted	In house	Yes	None	None	by 31 March 2017	Attendance registers
SDS007		To deepen democracy and strengthen democratic institutions through active public	Literacy and library campaigns	Number of literacy and library campaigns held	1	1 Literacy and 1 library campaign held by 31 March 2017	In house	1 Literacy campaign in September 2016	0	1 Literacy campaign in September 2016	In house	Yes	None	None		Attendance registers and reports

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BASIC SERVICE DELIVERY

KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES/ISSUES	ACTION PLAN	PORTFOLIO OF EVIDENCE	
							Q1	Q2	ACTUAL PERFORMANCE					
SDS008	participation To improve the quality of life of the community through providing them with community facilities and containing the HIV/Aids epidemic in the area.	HIV/AIDS campaigns	Number of HIV/AIDS campaigns conducted	6 HIV/Aids campaigns conducted	6 HIV/AIDS campaigns conducted by 30 June 2017	In house	1 HIV/Aids campaigns	2 HIV/Aids campaigns	3 HIV/Aids campaigns	In house	Yes	None	Attendance registers and reports	
MM034	To deepen democracy and strengthen democratic institutions through active public participation	Municipal by laws	Number of reports produced on the implementation and monitoring of the municipal by-laws	0	4 Reports produced on the implementation and monitoring of the municipal by-laws by 30 June 2017 (Animal by-law, Barbers, Hairdressers & Beautician by-law, Solid	In house	1 Report produced on the implementation and monitoring of the municipal by-laws	1 Report produced on the implementation and monitoring of the municipal by-laws	0	In house	No	Lack budget and human resource	Future budget for equipment and personnel to enforce by law.	Quarterly reports

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KPA	BASIC SERVICE DELIVERY												
	PROJECT STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET	QUARTERLY PERFORMANCE TARGET AND BUDGET		ACTUAL PERFORMANCE	TARGET ACHIEVED YES/NO	CHALLENGE	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2					
					Waste Management by-law, Street Trading by-law, Encroachment on municipal property by-law, Funeral parlour, cemeteries & crematory by-law, Control of outdoor signs by-law)								

COMMENT ON THE OVERALL PERFORMANCE FOR SOCIAL DEVELOPMENT SERVICES (SDS)

The overall performance for the Social Development Services Department on planned targets for the half year is 44 % achievement. The department managed to achieved 07(Seven) targets out of the 16 (Sixteen) planned targets for the half year.

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1.3. Corporate Service

MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT															
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE AND BUDGET			TARGET ACHIEVE YES/NO	CHALLENGE/COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2	ACTUAL PERFORMANCE					TARGET EXPENDITURE TO DATE
DCS001		To improve the organisational development and capacity of the municipality in order to render effective service delivery	Training of staff	Number of officials trained	25 Officials trained	59 Officials trained by 30 June 2017	R 409 140	15 Officials trained (102 285)	0 Target was supposed to be achieved in Q1 but not achieved	7 Officials trained	32700	No	Insufficient budget	Budget to be increased to implement more trainings. Mandatory and discretionary grants to be accessed to implement training programmes.	Training report
DCS002		To improve the organisational development and capacity of the municipality in	Implementation of training budget	Percentage of municipal budget actually spent on implementing workplace skills plan	1%	1% Of a municipal budget spent on implementing work place skills plan by 30 June 2017	In house	0.25% Of a municipal budget spent	0.25% Of a municipal budget spent	0.15 Of a municipal budget spent	32700	No	Insufficient funds to implement the WSP	Request for provision of more funds.	Section report

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KPA	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT													
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVE YES/NO	CHALLENGE/ESCOMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
		order to render effective service delivery												
DCS003	To improve the organisational development and capacity of the municipality in order to render effective service delivery	Works Skills Plan	Number of WSP developed and adopted by Council	1 WSP developed and adopted	1 WSP developed and adopted by 30 April 2017.	In house	0	0	To be done in Q4	To be done in Q4	To be done in Q4	To be done in Q4	Proof of submission Council resolution	
DCS004	To improve the organisational development and capacity of the municipality in order to render	Employment Equity Report	Number of EER submitted to LGSETA	1 EER submitted to Labour	1 EER submitted to Labour by 31 January 2017.	In house	0	0	To be done in Q3	To be done in Q3	To be done in Q3	To be done in Q3	Proof of submission	

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MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE AND BUDGET			TARGET ACHIEVE YES/NO	CHALLENGE/ESCOMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
		effective service deliver												
	DCS005	To improve the organisational development and capacity of the municipality in order to render effective service delivery	Occupational health and safety	Number of OHS return on earnings submitted to the department of labour by 31 May 2017	1 OHS return on earnings submitted	1 OHS return on earnings submitted to the department of labour by 31 May 2017	In house	0	0	To be done in Q4	To be done in Q4	To be done in Q4	To be done in Q4	Proof of submission
	DCS006	To improve the organisational development and capacity of the municipality in order to render effective	HR Policies	Number of HR policies reviewed and adopted by Council	6 HR Policies reviewed and adopted	6 HR Policies reviewed and adopted by Council by 30 June 2017	In house	0	0	To be done in Q4	To be done in Q4	To be done in Q4	To be done in Q4	Council resolution

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MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVE YES/NO	CHALLENGE/ESCOMME/NT	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
		service delivery													
	DCS007	To improve the organisational development and capacity of the municipality in order to render effective service delivery	Filling of Vacant positions	Number of vacant positions filled	18 Post	8 Vacant positions to be filled by 30 August 2016 (2 Grader Operator, 1 Chief Internal Auditor, 1GA/Handyman, 1 CFO, 1Water cart driver, 1 Chief legal officer, 1 LUMS inspector	In house	8 Vacant positions to be filled	0	14 Vacant positions filled	In house	Yes	None	None	Appointment letters
	DCS008	To improve the organisational development and capacity of the	Occupational Health and Safety Compliance	Number audit reports issued on OHS inspection	2	2 Reports issued by 30 June 2017	In house	0	1 Reports issued	1 Reports issued	In house	Yes	None	None	Report

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MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVE YES/NO	CHALLENGE/ESCOMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
								EXPENDITURE TO DATE						
		municipality in order to render effective service delivery												
DCS009		To improve the organisational development and capacity of the municipality in order to render effective service delivery	OHS meetings	Number of OHS committee meetings held	4	4 OHS meetings held by 30 June 2017	In house	1 OHS meetings held	1 OHS meetings held	2 OHS meetings held	In house	Yes	None	Attendance register, Minutes
DCS010		To improve the organisational development and capacity of the municipality in	Employee inductions	Number of inductions conducted for new and old employees	2	2 inductions conducted by 30 June 2017	In house	1 induction conducted	0 Target was supposed to be achieved in Q1 but not achieved	1 Induction held	In house	Yes	None	Attendance register, Report

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KPA	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT													
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGE/ESCOMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE			
DCS011	order to render effective service delivery	To improve the organisational development and capacity of the municipality in order to render effective service delivery	Council Meetings	Number of council meetings held	12 Council meetings held	6 Council meetings held by 30 June 2016	In house	1 Council meeting held	2 Council meetings held	7 Council meeting held –	In-house	Yes	None	Attendance register, Council resolution
DCS012		To deepen democracy and strengthen democratic institutions through active public	Mayoral Committee Meetings	Number of mayoral committee meetings held	12 Council meetings held	12 Mayoral committee meetings held by 30 June 2017	In house	3 Mayoral committee meetings held	3 Mayoral committee meetings held	6 Mayoral Meetings held –	In-house	Yes	None	Attendance register, Council resolution

MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE AND BUDGET			TARGET ACHIEVE YES/NO	CHALLENGE/ESCOMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
		participation												
DCS013		To improve the organisational development and capacity of the municipality in order to render effective service delivery	Local Labour Forum	Number of LLF meetings held	3 LLF meetings held	6 LLF meetings held by 30 June 2017	In house	1 LLF meetings held	2 LLF meetings held	2 LLF meetings held –	No	Non-delegated Councilors to sit at LLF during first quarter	Item submitted to Council to nominate	Attendance register, LLF resolution
DCS014		To improve the organisational development and capacity of the municipality in order to render effective	Municipal Website	Updated websites to comply with Section 75 of the MFMA	Updated websites	Updated websites to comply with the MFMA by 30 June 2017	In house	Updated websites to comply with Section 75 of the MFMA	Updated websites to comply with Section 75 of the MFMA	Update website to comply with section 75 of the MFMA	Yes	None	None	Printed screen page

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MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT															
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE AND BUDGET			TARGET ACHIEVE YES/NO	CHALLENGES/ISSUES	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
		service delivery													
DCS015		To improve the organisational development and capacity of the municipality in order to render effective service delivery	ICT Licenses	Number of ICT licenses renewed	3/6 Renewed ICT licenses	210 Anti-virus License, 50 Microsoft office License, 1 Firewall License, 1 Scope serve License, 1 VIP license 1 RT system License, 1 GIS License, 50 OME licenses, 1Munsoft license by 30 June 2017	R1 161 940	0	1 Firewall License (R40 000) 1 RT system License (R45 000)	0	No	Challenges with service provider	To be done on third Q	License certificate	
DCS016		To improve the organisational development and capacity	ICT Policies	Number of ICT policies reviewed and approved by council	6 ICT policies reviewed and approved	7 ICT policies reviewed and approved by council by 30 June 2017	In house	0	0	0	0	0	To be achieved in Q4	To be achieved in Q4	Council resolution, Policies

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KPA	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT													
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGE/ESCOMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
DCS017	of the municipality in order to render effective service delivery	To improve the organisational development and capacity of the municipality in order to render effective service delivery	ICT steering Committee	Number of ICT steering committee meetings held	4 ICT Steering committee meetings	4 ICT Steering committee meetings held by 30 June 2017	In house	1 ICT Steering committee meetings held	1 ICT Steering committee meetings held	1 ICT Steering committee meetings held	No	Chairperson Resigned during the first quarter	The chairperson is now appointed	Attendance register, Minutes
DCS018	To improve the organisational development and capacity of the municipal	To improve the organisational development and capacity of the municipal	ICT hardware and maintenance	Number of reports issued on repairs and maintenance of ICT equipment	4 Reports	4 Reports issued on repairs and maintenance of ICT equipment by 30 June	R 428 400	1 Report issued on repairs and maintenance of ICT equipment	1 Report issued on repairs and maintenance of ICT equipment	2 Report issued on repairs and maintenance of ICT equipment	Yes	None	None	Reports

KPA	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT													
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVE YES/NO	CHALLENGE/ESCOMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
		ity in order to render effective service delivery					(R106 600)	(R106 600)						
DCS019	To improve the organisational development and capacity of the municipality in order to render effective service delivery	Computer Equipment	Number of Laptop, desktop and computer equipment to be procured	New project	30 Laptop, desktop and computer equipment to be procured by 30 June 2017	R500 000	30 Laptop, desktop and computer equipment to be procured (R500 000)	0 Target was supposed to be achieved in Q1 but not achieved	13 Laptops and 3 Desktop	R201270.70	No	Insufficient fund to procure all laptop	To request more funds	Proof of payment
DCS020	To improve the organisational development and capacity of the municipality in order to	Municipal Fleet operational plan	Number of operational plans developed on repairs, maintenance and licensing of 114	1 Operational plan developed	1 Operational plan developed and implemented on a monthly basis by 30 June 2017	In house	1 Operational plan developed and implemented on a monthly basis	1 Operational plan developed and implemented on a monthly basis	OP Implementation report	In house	Yes	None	None	Operational plan

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MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVE YES/NO	CHALLENGE/ESCOMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
	DCS021	render effective service delivery	Municipal fuel usage	Number of reports on fuel usage and reconciliations conducted on each municipal fleet	12 Reports produced on fuel usage and reconciliations conducted on each municipal fleet by 30 June 2017.	R4 000 000	3 Reports produced on fuel usage and reconciliations conducted on each municipal fleet (R1000 000)	3 Reports produced on fuel usage and reconciliations conducted on each municipal fleet (R1000 000)	6 Reports produced on fuel usage and reconciliations conducted on each municipal fleet	R999 999.9	Yes	Increase fuel budget	Fuel reports	
	DCS022	To improve the organisational development and capacity of the municipality in order to render effective service delivery	Municipal Fleet repairs and maintenance	Number of reports produced on repairs and maintenance of municipal fleet	12 Reports on repairs and maintenance of municipal fleet produced by 30 June 2017	R4 000 000	3 Reports on repairs and maintenance of municipal fleet produced (R1000 000)	3 Reports on repairs and maintenance of municipal fleet produced (R1000 000)	6 Reports on repairs and maintenance of municipal fleet produced	R4000 000.00	Yes	Increase maintenance budget	Repairs and maintenance report	

KPA	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT													
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGE/COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
		service delivery												
DCS023	To improve the organisational development and capacity of the municipality in order to render effective service delivery	Municipal Fleet Licenses	Number of reports produced on licensing of municipal fleet	2 Reports produced on licensing of municipal fleet	1 Reports produced on licensing of municipal fleet by 30 September 2016	R 450 000	1 Reports produced on licensing of municipal fleet (R450 000)	0 Target was achieved in Q1	1 Reports produced on licensing of municipal fleet	R335,051,0	Yes	None	None	Motor vehicle licence certificate
DCS024	To improve the organisational development and capacity of the municipality in order to render effective	Litigation reports	Number of litigation reports submitted to Municipal Manager	4 Litigation reports submitted to Municipal Manager	4 Litigation reports submitted to Municipal Manager by 30 June 2017	R3 000 000	1 Litigation report submitted to Municipal Manager (R750 000)	1 Litigation report submitted to Municipal Manager (R750 000)	2 Litigation report submitted to Municipal Manager	R 174 441.60	Yes	None	None	4 Litigation reports

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MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT																
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE BUDGET		ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	CHALLENGE/ESCOMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2							
		service delivery														

COMMENT ON THE OVERALL PERFORMANCE FOR CORPORATE SERVICES

The overall performance for the Corporate Services Department on planned targets for the half year is 68% achievement. The department managed to achieve 13 (Thirteen) targets out of the 19 (Nineteen) planned targets for the half year.

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1.4. Finance Services

KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT															
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASE LINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE			ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVEMENT YES/NO	CHALLENGEMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	Q3						
DBT001	To enhance revenue and to ensure financial viability and sustainability.	2016/2017 Budget Adjustment	Number of approved 2016/2017 adjusted budgets	1 Approved 2015/2016 adjusted budget	1 Approved 2016/2017 budget by 28 February 2017	In house	0	0	0	0	0	0	0	0	0	Council resolution.
DBT002	To enhance revenue and to ensure financial viability and sustainability.	MTREF Budget and related policies	Number of compiled and approved MTREF budget and related policies for 2017/2018	1 Approved MTREF Budget and related policies for 2016/2017	1 Approved MTREF Budget and related policies for 2017/2018 by 31 May 2017	In house	0	0	0	0	0	0	0	0	0	Approved MTREF budget Council resolution
DBT003	To enhance revenue and to ensure financial viability and	Revenue Collection	Amount of own revenue collected within the 2016/2017 financial year	R21;12 9,642 Own revenue collected	(R27 366 572) Total revenue collected excluding capital transfer by 30 June 2017	In house	6 841 643	6 841 643	16 273 390	In house	Yes	None	None	None	71	Monthly reports

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KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT											PORTFOLIO OF EVIDENCE				
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASE LINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET		ACTUAL PERFORMANCE	EXPENDITURE TO DATE		TARGET ACHIEVED YES/NO	CHALLENGEMENT	ACTION PLAN	
								Q1	Q2							
		sustainability.			Broken down as follows:-											
				R944 098	1. Property Rates (R 2 174 000))	In house	543 500	543 500	9 653 980	In house	No	None	None		71 Monthly reports	
				R2 317 876	2. Service charges (R3 126 083)	In house	781 521	781 521	1 553 804	In house	No	None	Payment of services by the consumers developed	There is a revenue enhancement strategy	71 Monthly reports	
				R1 981 794	3. Investment Revenue (R2 582 156)	In house	645 539	645 539	2 479 377.39	In house	Yes	None	None	None	71 Monthly reports	
				R15 879 674	4. Other own Revenue (R19 480 160)	In house	4 870 040	4 870 040	13 254 205	In house	Yes	None	None	None	71 Monthly reports	
				R484 586 035	Transfers (R455 690 000)	In house	151 896 667	0	191 355 000	In house	Yes	None	None	None	71 Monthly reports	
					Target to be done in Q3											

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MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT															
KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASE LINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVED YES/NO	CHALLENGE COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2	Q3						
DBT004	To enhance revenue and to ensure financial viability and sustainability.	Section 71 Monthly Reports	Number of Section 71 reports submitted to the Executive Mayor, National treasury and Provincial treasury within 10 working days after the end of each month	Section 71 reports	12 Section 71 reports submitted by 30 June 2017	In house	3 Section 71 reports submitted	3 Section 71 reports submitted	6 Section 71 reports submitted	In house	Yes	None	None	Proof of submission and 12 reports	
DBT005	To enhance revenue and to ensure financial viability and sustainability.	Supply Chain Management Reports	Number of Supply Chain Management Reports submitted to council	4 Supply chain management reports	4 Supply chain management reports submitted to Council by 30 June 2017	In house	1 Supply chain management report submitted	1 Supply chain management report submitted	1 Supply chain management report	In house	No	Supply chain management report not submitted to council	Supply chain management report to be submitted to the next council sitting	4 Reports and council resolutions	
DBT006	To enhance revenue and to ensure financial	Budget Statements	Number of budget statements submitted to council	4 Budget statements	4 Budget statements submitted to council by 30 June 2017	In house	1 Budget statement submitted	1 Budget statement submitted	2 Budget statement	In house	Yes	None	None	Council resolution and reports	

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KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT											PORTFOLIO OF EVIDENCE			
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASE LINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO		CHALLENGEMENT	ACTION PLAN	
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
DBT007	To enhance revenue and to ensure financial viability and sustainability.	viability and sustainability.	Bank reconciliations	Number of monthly bank reconciliation submitted to council	12 Bank reconciliation submitted	12 Bank reconciliation submitted to council by 30 June 2017	In house	3 Bank reconciliation submitted	3 Bank reconciliation submitted	6 Bank reconciliation	in house	Yes	None	None	12 Bank reconciliation and proof of submission
DBT008	To enhance revenue and to ensure financial viability and sustainability.	viability and sustainability.	Annual Financial Statements	Number of Annual Financial Statements compiled and submitted to the Auditor General	1 Annual Financial Statement	1 Annual Financial Statement submitted to the AG by 31 August 2016	In house	1 Annual Financial Statement submitted to the AG	0 Target achieved in Q1	1 Annual Financial Statement submitted to the AG	In house	Yes	None	None	Annual Financial Statement
DBT009	To enhance revenue and to ensure financial viability and sustainability.	viability and sustainability.	Audit Action Plan	Number of audit action plans developed and implemented	1 Audit action plan developed and implemented	1 Audit action plan developed and implemented by 31 December 2016	In house	0	1 Audit action plan developed and implemented	1 Audit action plan developed and implemented	None	Yes	None	None	Audit action plan

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KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT													
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASE LINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
DBT010	To enhance revenue and to ensure financial viability and sustainability.	Asset Verification	Number of Asset verification sessions conducted	2 Assets verification sessions conducted	2 Assets verification sessions conducted by 30 June 2017	In house	0	1 Assets verification sessions conducted	0 Assets verification was done on certain offices only	None	No		Verification reports	
DBT011	To enhance revenue and to ensure financial viability and sustainability.	Stocktaking	Number of stocktaking sessions conducted	2 Stocktaking sessions conducted	2 Stocktaking sessions conducted by 30 June 2017	In house	0	1 Stocktaking sessions conducted	0	In house	No	Will be done in Q3 & 4	Report	
DBT012	To enhance revenue and to ensure financial viability and sustainability.	Asset Register	Number of Asset Registers updated	1 Updated Asset Register	1 updated Asset Register by 30 June 2017	In house	0	0 Target to be done in Q4	0 Target to be done in Q4	0 Target to be done in Q4	0 Target to be done in Q4	0 Target to be done in Q4	Assets register and AFS	
DBT013	To enhance revenue and to	Data Cleansing	Percentage of data cleansing	0	100% of the data cleansing process	In house	0	25% of the data cleansing	40% of the data cleansing	In house	No	The project is kickstarting and much	Data cleansing report	

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KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT											PORTFOLIO OF EVIDENCE		
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASE LINE 2015/16	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO		CHALLENGES/COMMENT	ACTION PLAN
								Q1	Q2	ACTUAL PERFORMANCE				
		ensure financial viability and sustainability.		process completed	2015/16	completed by 30 June 2017		process completed	process completed	process completed		of attention was devoted on the planning stage	project starting	
DBT014	To enhance revenue and to ensure financial viability and sustainability.	Valuation Roll	Percentage of valuation roll implemented	Valuation in place	100% of the valuation roll implemented on a monthly basis by 30 June 2017	R319 800	100% of the valuation roll implemented (R79 950)	100% of the valuation roll implemented (R79 950)	100% of the valuation roll implemented on a monthly basis	Yes	None	None	None	Valuation roll report
DBT015	To enhance revenue and to ensure financial viability and sustainability.	Implementation Indigent	Percentage of households earning less than R1100 per month with access to free basic services	0	100% of households earning less than R1100 per month with access to free basic services by 30 June 2017	In house	100% of Households earning less than R1100 per month with access to free basic services on a monthly basis	100% of Households earning less than R1100 per month with access to free basic services on a monthly basis	100% of Households earning less than R1100 per month with access to free basic services on a monthly basis	Yes	None	None	None	Indigent report
MM034	To deepen democracy and strengthen	Municipal by laws	Number of reports produced on the implementation and	0	4 Reports produced on the implementation and monitoring	In house	1 Report produced on the implementation and monitoring of	1 Report produced on the implementation and monitoring of	0	No	The by-laws monitoring will be done after the conclusion	Will be done in Q3	Quarterly report	

KPA PROJECT CODE	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT											PORTFOLIO OF EVIDENCE	
	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASE LINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES/COMMENTS		ACTION PLAN
							Q1	Q2	ACTUAL PERFORMANCE				
	democratic institutions through active public participation		monitoring of the municipal by-laws		of the municipal by-laws by 30 June 2017 (Credit Control and Debt Collection by-law, Property Rates by-law, Tariff by-law, Fixed Assets by-law, Indigent by-law)		the municipal by-laws	the municipal by-laws			of the data cleansing project		

COMMENT ON THE OVERALL FOR FINANCE SERVICES

The overall performance for the Finance Department on planned targets for the half year is 61% achievement. The department managed to achieve 11 (Eleven) targets out of the 18 (Eighteen) planned targets for the half year.

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1.5. Office of the Municipal Manager

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE		ACTUAL PERFORMANCE	FUTURE TO DATE	TARGET ACHIEVED (YES/NO)	CHALLENGES	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2							
	MM001	To deepen democracy and strengthen democratic institutions through active public participation	Development and approval of IDP	Number of developed and adopted by Council	1 developed and adopted by Council	1 IDP developed and adopted by Council by 30 June 2017	In house	0	To be done in Q4	0	To be done in Q4	0	To be done in Q4	0	To be done in Q4	Council resolution and IDP
	MM002	To deepen democracy and strengthen democratic institutions through active participation	IDP and Budget Indaba	Number of IDP and Budget Indaba meetings held	1 IDP and Budget Indaba held	1 IDP and Budget Indaba held by 30 June 2017	In house	0	To be done in Q4	0	To be done in Q4	0	To be done in Q4	0	To be done in Q4	Attendance register and report

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GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/ NO	CHALLENGES	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2	ACTUAL PERFORMANCE				
PERFORMANCE MANAGEMENT SYSTEM													
MM003	To deepen democracy and strengthening democratic institutions through active public participation	2015/2016 Annual Report to AG	Number of annual reports compiled and submitted to the office of the Auditor General	2014/2015 Annual Report	2015/2016 Annual Report compiled and submitted to the office of the Auditor General by 31 August 2016	In house	1 2016/2016 Annual Report compiled and submitted to the office of the Auditor General by 31 August 2016	0 Target was achieved in Q1	1 2015/2016 Annual Report compiled and submitted to the office of the Auditor General by 31 August 2016	In house	Yes	None	Acknowledgment letter
MM004	To deepen democracy and strengthening democratic institutions through active	2015/2016 Annual Report to Council	Number of Annual reports tabled before Council	2014/2015A approved annual report	2015/2016 Annual report tabled before council by 31 January 2017	In house	0	0 Target to be done in Q3	0 Target to be done in Q3	0 Target to be done in Q3	0 Target to be done in Q3	0 Target to be done in Q3	Council resolution; proof of submission to NT, PT, COGTA and AG; and Annual report

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KPA PROJECT CODE	GOOD GOVERNANCE AND PUBLIC PARTICIPATION											PORTFOLIO OF EVIDENCE			
	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGEMENT		ACTION PLAN		
							Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE	
MM005	public participation To deepen democracy and strengthen democratic institutions through active public participation	Mid-year budget and performance assessments	Number of Mid-year budget and performance assessments conducted and submitted to the Executive Mayor, National Treasury and Provincial Treasury	Mid-year budget and performance assessments	1 Mid-year budget and performance assessment conducted and submitted to the Executive Mayor, National Treasury and Provincial Treasury by 25 January 2017	In house	0	Target to be done in Q3	0	Target to be done in Q3	0	Target to be done in Q3	0	Target to be done in Q3	Council resolution, proof of submission to NT &PT, and report
MM006	To deepen democracy and strengthen democratic institutions through	Mid-year Performance Assessments tabled before Council	Number of Mid-year budgets and performance assessments tabled	Approved Mid-year budget and performance assessment	1 Mid-year budget and Performance Assessment report tabled before Council by	In house	0	Target to be done in Q3	0	Target to be done in Q3	0	Target to be done in Q3	0	Target to be done in Q3	Council resolution

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GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE			ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVED YES/NO	CHALLENGEMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2	Q3						
MM007	active public participation	Performance Management System Policy Framework	before Council	31 January 2017	1 Reviewed and adopted 2017/2018 PMS Policy Framework	In house	0	0	0	0	0	0	0	0	Council resolution and policy
MM008	To deepen democracy and strengthen democratic institutions through active public participation	Quarterly performance reports	Number of performance reports submitted to Internal Audit and Executive Mayor per annum	4 Performance reports	4 Performance reports submitted to Internal Audit Unit and the Executive Mayor by 30 June 2017	In house	1 Performance report submitted	1 Performance report submitted	2 Performance report submitted	In house	Yes	None	None	None	Performance reports

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GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
MM009		To deepen democracy and strengthen democratic institutions through active public participation	Submission of SDBIP to Executive Mayor	Number of SDBIP's submitted to the Executive Mayor within 14 days after the approval of the budget for consideration	2015/2016 SDBIP	1 2017/2018 SDBIP submitted to the Executive Mayor within 14 days after the approval of the budget for consideration by 30 June 2017	In house	0	0	0	0	0	0	0	Approved and signed SDBIP

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION												PORTFOLIO OF EVIDENCE							
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES		ACTION PLAN						
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE					
MM010	To deepen democracy and strengthen democratic institutions through active public participation	Service Delivery and Budget Implementation Plan	Number of 2017/2018 SDBIP's approved by the Executive Mayor within 28 day after the approval of the budget	2015/2016 SDBIP	1 2017/2018 SDBIP's approved by the Executive Mayor within 28 day after the approval of the budget by 30 June 2017	In house	0	0	0	0	0	0	0	0	Target to be achieved in Q4	Target to be achieved in Q4	Target to be achieved in Q4	0	Target to be achieved in Q4	Approved and signed SDBIP
MM011	To deepen democracy and strengthen democratic institutions through active public participation	Performance Agreements	Number of signed performance agreements for section 56 Managers and Municipal Manager	4 Signed performance agreements	5 Signed performance agreements for section 56 Managers and Municipal Manager	In house	0	0	5	0	0	5	In house	Yes	None	None	Signed performance agreements	None	None	Signed performance agreements
MM012	To deepen democracy and strengthen	Performance Assessments	Number of performance assessments	2 Performance assessments conducted	4 Performance assessments	In house	0	1	0	0	0	0	In house	No	Too much workload which led to fall behind	To conduct assessments before end of	Performance assessment report			

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GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TAR GET ACHIEVED YES/NO	CHALLENGES/COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
		to deepen democratic institutions through active public participation		conducted for section 56 Managers and Municipal Manager	6	conducted by 30 June 2017						January 2017		
INTERNAL AUDIT														
MM013		To deepen democracy and strengthen democratic institutions through active public participation	Audit Plan	Number of Audit Plans tabled before the Audit Committee for approval (Three-year rolling and annual operational plan)	4 internal Audit reports submitted to	1 Audit Plan tabled before the Audit Committee for approval by 30 June 2017	In house	0	0	0	0	0	0	Approved Audit plan and minutes of the AC meeting
MM014		To deepen democracy and	Internal Audit Reports	Number of internal audit reports	4 internal Audit reports submitted to	4 Internal Audit reports	In house	0	0	0	0	0	0	Quarterly audit reports presented

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GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET		ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVED YES/NO	CHALLENGES	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2						
MM015	strengthen democratic institutions through active public participation To deepen democracy and strengthen democratic institutions through active public participation	Audit Charter Workshops	Number of Audit charter workshops conducted	2 Audit charter workshops conducted	2 Audit charter workshops conducted by 30 June 2017	In house	1 Audit charter workshops	0 Target to be done in Q3	1 Audit charter workshops	In house	Yes	None	meeting due to sit in October 2016.	to the AC and AC minutes
MM016	To deepen democracy and strengthen democratic institutions through	Audit Committee Meetings	Number of Audit Committee meetings held	4 Audit Committee meetings held	4 Audit Committee meetings held by 30 June 2017	R10 6 600	1 Audit Committee meetings held (R26 650)	1 Audit Committee meetings held (R26 650)	3 Audit Committee meetings	62 436	Yes	None	None	Attendance registers and minutes

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GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED (YES/NO)	CHALLENGES	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
		active public participation													
	MM017	To deepen democracy and strengthen democratic institutions through active public participation	Audit Committee Reports	Number of Audit Committee reports submitted to Council	2 Audit Committee reports submitted to Council	4 Audit Committee reports submitted to Council by 30 June 2017	In house	1 Audit Committee report submitted to Council	1 Audit Committee report submitted to Council	1 Audit Committee report submitted to Council	In house	No	1st Quarter AC report is due for submission in the next MAYCO meeting scheduled for 18 October 2016	1st Quarter AC report is due for submission in the next MAYCO meeting scheduled for 18 October 2016	AC Reports Council resolution
	MM018	To deepen democracy and strengthen democratic institutions through active public participation	Ward Committee Meetings	Number of ward committee meetings held	384 meeting held	364 meetings held by 30 June 2017	In house	96 Meetings held	96 Meetings held	96 Meetings held	In house	No	In October 2016 there were no ward committee meetings held because we were completing the launching of ward	From November 2016 ward committee meetings are going to be held on a monthly basis.	Attendance register

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GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TAR GET ACHIEVED YES/NO	CHALLENGEMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2	ACTUAL PERFORMANCE				
MM020	To deepen democracy and strengthen democratic institutions through active public participation	Workshops for councillors and ward committee members	Number of workshops conducted for Councillors and Ward Committee members	1 Workshop programme conducted for ward committee members and councillors	1 Workshop programme conducted for ward committee members and councillors by 30 June 2017	In house	0	0	0	0	Target to be done in Q3	Target to be done in Q3	Attendance register
MM021	To deepen democracy and strengthen democratic institutions through active public participation	Mayoral Outreach Meetings	Number of Mayoral outreach meetings conducted	82 Mayoral outreach meetings conducted	64 Mayoral outreach meetings conducted by 30 June 2017	In house	0	32	17	No	Mayoral outreach meetings had to stop because the tent used was no more in good condition it had been	New tent has been procured. Will also negotiate with churches which are owning church buildings and schools to	Report and attendance registers

GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES	ACTION PLAN	PORTFOLIO OF EVIDENCE
								Q1	Q2	ACTUAL PERFORMANCE				
		participation										be used during izimbizo in future.		
MM022		To deepen democracy and strengthen democratic institutions through active public participation	Ward Committee Indaba	Number of Ward Committees Indabas Conducted	0	1 ward committee indaba conducted by 30 June 2017	R100 000	0	0	0	0	Target to be done in Q3	Target to be done in Q3	Attendance register
YOUTH DEVELOPMENT														
MM023		To deepen democracy and strengthen democratic institutions through active public participation	Youth Outreaches	Number of youth outreach meetings/seminars conducted	2	2 youth outreach meetings/seminars conducted by 30 June 2017	In house	0	1	1	1	Target to be done in Q3	Target to be done in Q3	Attendance register and reports

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GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET				CHALLENGEMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE			
MM024	To deepen democracy and strengthen democratic institutions through active public participation	Career Expo	Number of Career Expos held	1 Career Expo held	1 Career Expo held by 30 June 2017	In house	0	0	0	0	0	0	Attendance register and reports
MM025	To deepen democracy and strengthen democratic institutions through active public participation	Integrated Youth Development Strategy	Number of Intergraded Youth Development Strategies reviewed	1 Intergraded youth Development strategy	1 Reviewed Intergrade youth Development strategy by 30 June 2017	In house	0	0	0	0	0	0	Approved Integrated youth Development Strategy and council resolution
MM026	To deepen democracy and strengthen	Risk Management Reports	Number of quarterly Risk Management reports	3 Risk Management reports submitted to RMC and AC	4 Risk Management reports submitted to RMC	In house	1 Risk Management reports submitted to RMC and AC	1 Risk Management reports	1 Risk Management reports submitted	No	RMC didn't manage to sit due to	1st and 2nd quarter risk reports will be presented	Quarterly Risk Management Reports

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GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVED YES/NO	CHALLENGES	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2	Q3						
	Strengthen democratic institutions through active public participation		submitted to RMC and AC	6	and AC by 30 June 2017			submitted to RMC and AC				unavailability of RMC Chairpersons	during the 3 rd quarter RMC and AC meetings	Attendance register	
MM027	To deepen democracy and strengthen democratic institutions through active public participation	Compliance Reports	Number of quarterly compliance reports submitted to RMC	3	4 Compliance reports submitted to RMC by 30 June 2017	In house	1 Compliance reports submitted to RMC	1 Compliance reports submitted to RMC	1 Compliance reports submitted to RMC	In house	No	RMC didn't manage to sit due to unavailability of RMC Chairpersons	1 st and 2 nd compliance reports will be presented during the 3 rd quarter RMC meeting	4 Quarterly compliance reports	
MM028	To deepen democracy and strengthen democratic institutions through active public participation	Risk Register	Number Risk Registers developed and adopted by Council	1	1 Risk Register developed and adopted by Council by 30 June 2017	In house	0	Target to be done in Q4	0	Target to be done in Q4	0	Target to be done in Q4	Target to be done in Q4	Risk register and Council Resolution	

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GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE AND BUDGET		TARGET ACHIEVED (YES/ NO)	CHALLENGES COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Q1	Q2				
MM029	public participation To deepen democracy and strengthen democratic institutions through active public participation	Risk Management Committee Meetings	Number of risk management committee meetings conducted	3 Risk management committee meetings conducted	4 Risk management committee meetings conducted by 30 June 2017	R106 600	1 Risk management committee meetings conducted (R26 650)	1 Risk management committee meetings conducted (R26 650)	No	RMC didn't manage to sit due to unavailability of RMC Chairpersons	2nd and 3rd Quarter reports to be combined during 3rd quarter meeting	Attendance register, minutes
MM030	To deepen democracy and strengthen democratic institutions through active public participation	Anti-fraud and corruption awareness campaign	Number of anti-fraud and corruption awareness campaign conducted	1 Anti-fraud and corruption awareness campaign conducted	2 Anti-fraud and corruption awareness campaign conducted by 30 June 2017	In house	1 Anti-fraud and corruption awareness campaign conducted	0	No	Awareness campaign to be conducted in 3rd and 4th Quarter	Awareness campaign to be conducted in 3rd and 4th Quarter	Attendance register

COMMUNICATION

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GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
MM031		To deepen democracy and strengthen democratic institutions through active public participation	Communication Strategy	Number of Reviewed and Approved Communication Strategies	0	1 Reviewed and Approved Communication Strategy by 30 June 2017	In house	0	0	0	0	0	0	Approved Communication Strategy and council resolution	
MM032		To deepen democracy and strengthen democratic institutions through active public participation	Media Engagement Sessions	Number of Media Engagement Sessions conducted	0	2 media engagement sessions conducted by 30 June 2017	In house	1 media engagement session conducted	0	0	1 media engagement session conducted	in house	Yes	None	Attendance register Photos
MM033		To deepen democracy and strengthen	Media Statements	Number of Media statements produced	4	4 Media statements produced by 30 June 2017	In house	1 Media statement produced	1 Media statement produced	0	2 Media statements produced	In house	Yes	None	Media statements

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GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/2016	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGEMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE	
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
MM034		democratic institutions through active public participation To deepen democracy and strengthen democratic institutions through active public participation	Presidential Hotline reports	Number of presidential hotline reports submitted to the Municipal Manager	1	4 presidential hotline reports submitted to the Municipal Manager by 30 June 2017	In house	1 Presidential hotline report submitted to the Municipal Manager	1 Presidential hotline report submitted to the Municipal Manager	2 Presidential hotline reports submitted to the Municipal Manager	In house	Yes	None	None	4 Presidential hotline reports

COMMENT ON THE OVERALL PERFORMANCE FOR OFFICE OF THE MUNICIPAL MANAGER

The overall performance for the Office of the Municipal Manager on planned targets for the half year is 50% achievement. The department managed to achieve 09 (Nine) targets out of the 18 (Eighteen) planned targets for the half year.

1.6. Local Economic Development

KPA PROJECT NAME	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/16	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	LOCAL ECONOMIC DEVELOPMENT				TARGET ACHIEVED YES/NO	CHALLENGES/COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
							QUARTERLY PERFORMANCE		TARGET AND BUDGET					
							Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE				
LED001	To promote local economic development and growth through the identification and facilitation of economic opportunities, tourism and mining.	SMME and Small Business Training	Number of SMMEs trained on Business Management Skills	16 SMMEs trained	20 SMMEs trained by 30 June 2017	In house	5 SMME's trained	5 SMME's trained	In house	Yes	None	None	Attendance registers and reports	
LED002	To promote local economic development and growth through the identification and facilitation of economic opportunities, tourism and mining.	LED outreach meetings	Number of LED outreach conducted (Mass economic opportunities)	3 LED Outreach meetings conducted	4 LED Outreach conducted by 30 June 2017	In house	1 LED Outreach meeting conducted	2 LED Outreach meeting held	In house	Yes	None	None	Attendance register and report	

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KPA PROJECT NAME	LOCAL ECONOMIC DEVELOPMENT											PORTFOLIO OF EVIDENCE		
	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/16	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET				TARGET ACHIEVED YES/NO		CHALLENGE/ESCOMMENT	ACTION PLAN
							Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE				
LED003	To promote local economic development and growth through the identification and facilitation of economic opportunities, tourism and mining.	Cooperatives development	Number of cooperative project meetings held	4 Cooperative projects meetings held	4 Cooperative project meetings held by 30 June 2017	In house	1 Cooperative meeting held	1 Cooperative meeting held	2 cooperative meeting held	In house	Yes	None	None	Minutes and attendance register
LED004	To promote local economic development and growth through the identification and facilitation of economic opportunities, tourism and mining.	Moloto rail corridor stakeholder engagements	Number of stakeholder engagement meetings held on Moloto rail corridor	2 Stakeholder engagement meetings held	2 Meetings held by 30 June 2017	In house	1 Meeting held with stakeholders	0	1 Meeting held with stakeholders	In house	Yes	None	None	Reports and attendance register
LED005	To promote local economic development	LED forum meetings	Number of LED forum	4 LED forum meetings held	4 LED forum meetings	In house	1 LED forum meeting held	1 LED forum meetings held	1 LED forum meeting held	In house	Yes	None	None	Minutes and attendance register

KPA	LOCAL ECONOMIC DEVELOPMENT											PORTFOLIO OF EVIDENCE				
	PROJECT NAME	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/16	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO		CHALLENGES/COMMENT	ACTION PLAN		
								Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE	
		t and growth through the identification and facilitation of economic opportunities, tourism and mining.		meetings held		held by 30 June 2017										
LED006		To promote local economic development and growth through the identification and facilitation of economic opportunities, tourism and mining.	LED forum reports	Number of LED forum reports submitted to mayoral committee	1 LED forum reports submitted by	2 LED forum reports submitted by 30 June 2017	In house	0	1 LED forum report submitted to mayoral committee	1 LED forum meeting held	In house	Yes	None	None	Minutes and attendance register	
LED007		To promote local economic development and growth through the identification and facilitation of economic opportunities, tourism and mining.	Big Business and SMMEs engagement meetings to discuss employment opportunities within the Municipality	Number of big business and SMMEs engagement meetings held	2 Meetings with Big Business and SMMEs held	4 Meetings with Big Business and SMMEs held by 30 June 2017	in house	1 Meeting held with big business & SMME's	0 Target was supposed to be achieved in Q1 but not achieve	0	In house	No	Poor attendance	Consultation with businesses on a best date for engagement	Minutes and attendance register	

KPA PROJECT NAME	LOCAL ECONOMIC DEVELOPMENT											PORTFOLIO OF EVIDENCE		
	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2015/16	ANNUAL TARGET 2016/2017	ANNUAL BUDGET (INPUT OR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVED YES/NO	CHALLENGES/COMMENT		ACTION PLAN	
							Q1	Q2	ACTUAL PERFORMANCE					EXPENDITURE TO DATE
LED008	To promote local economic development and growth through the identification and facilitation of economic opportunities, tourism and mining.	Assessment of Cooperatives	Number assessments conducted on cooperatives	2 Assessments conducted	2 Assessments conducted by 30 June 2017	In house	1 Assessment conducted on cooperatives	0	1 Assessment conducted on cooperatives	In house	Yes	None	None	Reports and attendance register
LED009	To promote local economic development and growth through the identification and facilitation of economic opportunities, tourism and mining.	Moloto Rail Corridor local reference committee meetings	Number of Local Reference Committee meetings held	4 Local Reference Committee meetings	4 Local Reference Committee meetings held by 30 June 2017	In house	1 Local Reference Committee meeting held	1 Local Reference Committee meetings held	2 Local Reference Committee meetings held	In house	Yes	None	None	Minutes and attendance register

COMMENT ON THE OVERALL PERFORMANCE FOR LED

The overall performance for the Local Economic Development Department on planned targets for the half year is 89% achievement. The department managed to achieve 08 (Eight) targets out of the 09 (Nine) planned targets for the half year.

MID YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT FOR 2016/2017 FINANCIAL YEAR

Executive Summary

REVENUE

Table C1: Monthly Budget Statement Summary – Mid Year Assessment

For the past six months ending 31 December 2016, revenue collected amount to **R 329.5 million** against the total budget of **R 510.8 million** which reflects a favourable deviation of 64.51 per cent. The own revenue collection amount **R 10.1 million** which is 12.4 percent of the total budget amount of **R 81 million**, and the transfers recognised amount to **R 319.4 million** which is 62.5% of the total budget

The transfers recognised are divided as follows:-

- Equitable Share Grant R 234.9 million
- FMG R 1.6 million
- MIG R 99.8 million
- WSIG R 19 million
- EPWP R 1.5million
- **TOTAL R 357 million**

Own Revenue received R 14.9 million

Total Revenue received R 372 Million

OWN Revenue collected/received from July 2016- December 2016:-

Description	Actual Budget	Actual Revenue	Billing Budget	Billing Revenue	Actual Percentage	Billing Percentage
Rates & Taxes	2 174 000	965 380	41 379 809	20 796 065	44.54%	50.25%
Service Charges	3 126 083	622 285	91 318 207	68 757 282	19.91%	75.29%
Rental Of Facilities	572 106	201 047	0	0	35.14%	0
Interest earn on investment	4 905 536	2 274 591	0	0	46.37%	0
Interest earn on Debtors	2 319 000	47 611	18 716 606	13 925 243	2.05%	74.40
Fines	585 658	92 625	0	0	15.82%	0
Licence & Permits	286 927	122 420	0	0	42.67%	0

SSS

536

Agency Services	6 116 673	5 812 081	0	0	0	117.35%	0
Grants receive for Opex	342 061 200	263 058 200	0	0	0	76.90%	0
Other Revenue	7 280 590	4 839 178	0	0	0	66.47%	0
TOTAL	369 427 773	278 035 418	0	0	0	75.26%	0

Property Rates

The actual revenue collected under this source of revenue amount to **R 965 thousand** against the mid-year budget of **R 1.0 million** which is 96.5 percent

The Actual billing amount is **R 20.7 million** against the mid-year budget amount to **R 20.5 million** which is 100 percent which is less than the anticipated collection.

Service Charges

The actual revenue under this source of revenue amount to **R 622thousand** against the Actual mid-year budget amount to **R 1.5 million** which is 41.47 percent which is less than the anticipated revenue.

The Actual billing amount is **R 68.7 million** against the mid-year budget amount to **R 45.6 million** which is 150.65 percent which is more than the anticipated collection.

Interest earn on Investment

The investment revenue received was from the following sources

Interest on Current account and investment amount to **R 2.2 million** against the mid – year budget of **R 2.4 million** which is 91.66%.

Interest earned on Debtors

The interest earned on debtors' amount to **R 47 thousand** against the budget of **R1.1 million** which is 4.27%

Traffic Fines

Fines collected from traffic fines amount to **R 92 thousand** against the mid-year budget of **R292 thousand** which equals to 31.51%.

Licenses and Permits

The total amount received under trading licences amounts to **R 122 thousand** against the mid-year budget of **R143 thousand** which is 85.31%

Agency Services

538

The revenue collected from Agency Commission amount to **R 5.8 million** against the mid-year budget of **R 3 million** resulting in a percentage of 193.

Other Revenue

The municipality has actual collected an amount of **R 4.8 million** against the mid-year budget amount to R 3.6 million which is 133.33 percent.

Due to the non-payments of services by the community the municipality received less than anticipated revenue. In the past six months the collection rate was as follows:-

July 2016	3 per cent was received against the billing for the month
August 2016	2 per cent was received against the billing for the month
September 2016	1 per cent was received against the billing for the month
October 2016	4 per cent was received against the billing for the month
November 2016	3 per cent was received against the billing for the month
December 2016	3 per cent was received against the billing for the month

The total revenue excluding capital transfers and contribution amount to **R 278 Million** against the year to date budget amount to **R 369.4 million** which is 75.26 percent

EXPENDITURE

539

Description	Budget Amount	Year to date Expenditure	%Spent against Budget
Employee Costs	R113.8 million	R 54.9 million	48.24
Remuneration of Councillors	R 21.5 million	R 9.9 million	46.05
Bulk Purchases	R 129.4 million	R 46.2 million	34.93
Other Materials	R 1.2 million	R 975 thousand	81.25
Contracted Services	R 12.2 million	R 6.2 million	50.82
Other Expenditure	R 86.3 million	R 36.8 million	29.90
Total Expenditure excluding accruals	R 375.2 million	R 155.0 million	38.38
Accruals for 2015/2016		R 53.0 million	
Total Expenditure including Accruals		R 208 million	

S40

Operating Expenditure

The operating expenditure paid for the past six months amount to **R 208 million**, the above mentioned amount include an amount of **R 24 million** relating to operational accruals and **R 21.9 million** capital accrual from 2015/2016 financial year.

NARRATION ON EXPENDITURE LINE ITEMS

Employee Costs

The year to date actual payment of employee costs for the past six month's amount to **R 54.9 million** against the year to date budget of **R 56.9 million** which shows a year to date variance of 3.5 percent. The variance because of employees that has resigned and their posts are still vacant

The year to date actual payment of PMU employees funded from MIG amount to **R 1.9 million**.

Remuneration of Councillors

The year to date actual payment of councillors allowance amount to **R 9.9 million** against year to date budget of **R 10.7 million** which shows a year to date variance of 7.42 percent. There is a variance because the upper limit increase of councillors for 2016/2017 are not yet implemented

Material and Bulk Purchase

The year to date actual payment of under Bulk Purchase and Material amount to **R 47.1 million** which shows a year to date budget of -29.12 percent, and the reason for the variance is that less water were supplied by the bulk water suppliers than budgeted amount.

Finance Charges

The municipality is not paying its creditors within 30 days as stipulated on MFMA and this resulted in the municipality being charged interest for late payments. An amount of **R 2 thousand** is being paid from 1st July 2016 to 31 December 2016.

Depreciation

541

The journal on depreciation of assets and provision of bad debt will be captured during the preparation of interim financial statements.

Other Expenditure

The year to date other expenditure amount to **R 36.8 million** against the year to date budget amount to **R 43.1 million** which shows a year to date variance of -14.62 percent

In – Year Budget Statement Table – Mid Year Assessment

Table C2: Monthly Financial Performance by Vote.

Table C2 measures the actual performance against the year to date SDBIP figures which are realised by vote for revenue and expenditure. The 30 June 2017 forecasted figures by vote are reflected in the last column of mid – year assessment.

The different in revenue variation between Table C2 and Table C1 is result of capital grant received which are included Table C2.

Table C4: Monthly Financial Performance by Revenue Source and Expenditure Type.

This table C4 provides the actual performance details for revenue by source and expenditure by type. For the purpose of reporting, Table C4 will be used to provide explanations on deviations. Reasons for the full year forecasted deviations will only be provided in cases where the percentages differ with more than 5% of the original budgeted figures and can be viewed in Supporting Table SC1.

Table C5: Monthly Capital Expenditure by vote

Table C5 indicates the actual performance details on actual expenditure capital votes, whilst the 30 June 2016 forecasted figures are reflected in the last column, mid- year assessment.

The capital expenditure for the first six months amount to **R57.5 million** against the MIG conditional grant received amount to **R 93.9 million** which shows year to date variance of -38.76 percent

Table C6: Monthly Budget Statement Financial Positions

542

Current Assets

The year to date total current assets as per Table C6 amount to **R 971.2 million** which shows an increase of 78.14 percent compared to the previous financial year total current assets. The year to date non-current assets amount to **R 1.8 billion** which shows an increase of 0.51 percent compared to the previous financial year total current assets

The year to date total assets of the municipality as per table C6 amount to **R 2 841 billion** which shows an increase of 27.05 percent compared to the previous financial year total net assets

Liabilities

The year to date total current liabilities as per Table C6 amount to **R 102 million** which shows a decrease of 21.30 percent compared to the previous financial year total current liabilities

The year to date total non - current liabilities as per Table C6 amount to **R 22.6 million**, which is the same as the previous financial year.

The year to date net assets as per Table C6 amount to **R 2 716 billion** which shows an increase of 29.09 percent compared to the previous financial year total net assets

The year to date community wealth as per Table C6 amount to **R 2 716 billion** which shows an increase of 29.09 percent compared to the previous financial year community wealth.

Table C 7: monthly budget cash flow

Table C7 provides projected the year to date actual cash in and outflow. A net cash from/(used) operating activities amount to **R 196.4 million** against to year to date budget amount of **R 126.7 million** which shows an increase of 35.49 percent.

The cash flow from investing activities amount to **R 79.5 million** against the year to date budget amount to **R 135.6 million** which is 58.63 percent.

543

Transfer recognised on operational amount to **R 257.1 million** and transfer recognised on capital amount to **R 79.5 million** and other revenue amount to **R 22.3 million** and the opening balance as at 01 July 2016 amount to **R 68.8 million**

Total cash received as from 1st July 2016 to 31 December 2016 amount to **R 383.2 million**

The operating expenditure and Capital spending paid from 1st July 2016 to 31 December 2016 amount to **R 266.3 million**

The bank balances as at 31 December 2016 amount to **R 185.8 million** which is divided as follow:

- NEDBANK Primary Account R 14.8 million
- FNB Call-Account R 20.9 million
- Savings (Investment) R 150 million
- TOTAL** **R 185.8 million**

The unspent Conditional grants received amount to **R 55.7 million**. The variance between the bank balance of **R 185.8 million** and the unspent grant of **R 55.7 million** is equals to **R 130.1 million**.

MID YEAR BUDGET AND PERFORMANCE ASSESMENT REPORT –
SUPPORTING DOCUMENTATIONS

1 Performance indicators

The performance indicators as per Table SC3 are as follows per financial indicator:-

Debtors Analysis

Supporting Table SC 3 provides a breakdown of the consumer debtors. The outstanding debtors at the end of 31 December 2016 amount to **R 672.4 million** and reflects an increase of **R 108.8 million** from the end of the previous financial year.

The increase in debtors in the half yearly is because of the tariffs and monthly billing from 1st July 2016 to 31 December 2016.

2 Creditors Analysis

Supporting Table SC 4 provides detail on aged creditors which are divided as follows:

- ✓ 30 Days outstanding creditors amount to **R 500 thousand**
- ✓ 60 days outstanding Creditors amount to **R 155 thousand**

3 Investment Portfolio Analysis

The municipality does not have funds that are reserved for investment purposes in order to generate income.

4 Allocation and Grant Receipt and Expenditure

Supporting Table SC6 and SC7 (Roll-over grants) provide details of grant separately as receipts and expenditure. For the period of 2016/2017 the Municipality had no roll-over.

545

The grants received for the first half of the year amount to **R 357.0 million** against the total allocation of grant amount to **R 455.6** which shows a variance of **R 98.6 million**.

5 Councillors Allowances and Employees Benefits

Supporting Table SC8 provides the detail for councillors and employee's benefits paid for the first six months half yearly.

The deviation on councillors allowances of (-8%) is mainly due to that the new determination of upper limits is not yet implemented.

Employee related costs paid for the first half yearly ended 31 December 2016 amount to **R 54.9 million** which is -3 % of the year to date budget. This lower spending is because of the vacant posts.

The year to date actual payment of PMU employees funded from MIG amount to **R 1.9 million**

6 Material Variance to the Service Delivery and Budget Implementation plan

Support table SC9 provide the detail of the cash inflow for the budget setting out receipts by source and payments by type per month

Revenue

The opening balance as at 1st of July 2016 amount to **R 68.8 million**
Actual cash received from July 2016 to December 2016 amount to **R 383.2 million**; total cash for the first six half yearly amounts to **R 452 million**.

Expenditure

546

Accruals paid in the current financial relating to 2015/2016 financial year amounts to **R 53.0 million**

Expenditure (Operational and Capital) incurred from 1st July 2016 to 31 December 2016 amount to **R 213 million**. Total expenditure paid including accruals amount to **R 266.3 million**

The cash on hand as at 31 December 2015 amount to **R 185.8 million**

7 Capital programme performance

Supporting Table SC12 provides information on the actual monthly capital expenditure against the SDBIP targets for the first half of the financial year.

The actual capital expenditure as at 31 December 2016 amounts to **R57.9 million** which excludes an amount of **R 21.9 million** relating to accruals for 2015/2016.

Supporting tables SC13a and SC13b provide the detail of capital expenditure by asset classification for both new and replacement of assets separately, whilst supporting table SC13c measures the extent to which Council assets are maintained.

8 Repairs and Maintenance of Assets Class

The repairs and maintenance of roads, pavements bridges was budgeted an amount of **R 640 thousand** and the expenditure against the budgeted amount is **R 236 thousand**.

The repairs and maintenance of water reticulation was budgeted an amount of **R414 thousand** and the expenditure against the actual year to date expenditure amount to **R 64 thousand**

The repairs and maintenance of sewerage purification was budgeted an amount of **R 20.6 million** and the year to date expenditure amount to **R 3.1 million**.

Spending for repairs and maintenance vehicles amounts to **R 4.3 million** against total budget **R4.8 million**.

547

The year to date expenditure of repairs and maintenance amount to **R 7.7 million** against the year to date budget of **R 28.1 million**.

9 CASH FLOW ANALYSIS

The projected revenue from January 2017 to June 2017 amount to R 153.7 million which is divided as follows:-

Projected Own Revenue collection based on the revenue collected in the past six months amount to **R 20.7million**, plus last trash of equitable share grant to be transfer to the municipality by National Treasury mid-March 2017 amount to **R 78.3 million** plus the **R 97.9 million cash** hand as at 31 December 2016.
(R 20.7 Million plus R78.3 million plus R 97.9 million is equal to R 196.9 million)

The projected expenditure from 1st January 2017 to 30 June 2017 amount to **R 225.8**
The projected revenue less the projected expenditure is equals to **R 3.1 million**
(surplus)

NB: The recommendation of the Chief Financial Officer as per the midyear budget and performance assessment report for 2016/2017 financial year indicates that the municipality will have an adjustment budget because of the following matters:-

- ✓ **Accruals were not accounted for during budgeting time**
- ✓ **Correction of over/under statement of revenue and expenditure line items on various votes (Departments)**

RATIOS

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FINANCIAL POSITION

A. ASSET MANAGEMENT

1. Capital Expenditure to Total Expenditure

The ratio assess the level of capital expenditure to Total expenditure, which indicates the prioritisation of expenditure towards current operation versus future capacity in terms of municipal services

Formula

Total Capital Expenditure / Total expenditure x 100

Norm

The norm range between 10% and 20%

If the ratio is less than 10% reflects lower spending by the municipality in infrastructure and holds a potential risks to service delivery. If the ratio is more than 20% reflects higher spending on infrastructure

R 111 878 800 / 369 626 503 x 100

= 30%

2. Repairs and maintenance as a percent of property, plant and equipment and investment property (Carry Value)

The ratio measures the level of repairs and maintenance to ensure adequate maintenance to prevent breakdown and interruption to service delivery.

Norm

The norm is 8%

A ration below the norm reflect that insufficient monies are being spent on repairs and maintenance and this could increase impairment of useful life of assets

Formula

Total repairs and maintenance expenditure divided by property, plant and equipment and investment property multiply by 100

R 7 790 140 / R 1 870 267 602 X100

=0.42%

550

B. Debtors Management

1. Net Debtors Day

The Net Debtors Days refers to the average number of days required for a Municipality to receive payment from its Consumers for bills/ invoices issued to them for services

Formula

Gross Debtors – Bad debt Provision/ billed Revenue x 365

Norm

The norm is 30 Days

R 579 340 627 – R 555 853 883 / R 93 152 932 x365

R 116 639 676 / R 93 152 932 x 365

= 457

C. LIQUIDITY MANAGEMENT

1 Cash/ Cost Coverage Ratio (Excluding Unspent Conditional Grants)

The ratio indicates the Municipality's ability to meet its monthly fixed operating commitments from cash and short-term investment without collecting any additional revenue, during that month.

Norm

The norm range between 1 month to 3 months

Cash on Hand R 35 806 010 plus Short term investment R 150 000 000 less
Conditional grants not spent

= R 185 806 010 – R 55 765 754 = R 130 040 256/ R 185 806 010

= 0.7

SSI

2. Current Ratio

The ratio is used to assess the municipality's ability pay back its short – term liabilities with its short – term assets.

Formula

Current Assets/ Current Liabilities

Norm

The norm range between 1.5 to 2.1

A financial ratio under 1 suggest that the municipality would be unable to pay its current or short – term obligation.

If Current liabilities exceed current assets, it highlights serious financial challenges.

= R 971 234 632/102 049 863

= 9.5

D. LIABILITY MANAGEMENT

The municipality is currently not having loan(s) with any intermediaries; therefore there will be no ratio calculations

FINANCIAL PERFORMANCE

Efficiency

1. Net Operating Surplus Margin

The Ratio assess the extent to which the municipality generates Operating Surplus

Formula

Total Operating Revenue – Total Operating Expenditure/ Total Operating Revenue x 100

Norm

552

The norm is equals to or greater than 0%
Municipality should at least recover operational costs for the services being delivered. A
ration greater than 0% will enable the municipality to generate a surplus which will assist
to contribute towards its capital funding requirements

$$= R 229.6 - R225.8 / R229.6$$
$$= 0$$

2. Net Surplus/ Deficit Water

The ratio measure the extent to which the municipality generate surplus or deficit in
rendering water service.

Formula

$$\text{Total Water Revenue less Total Water Expenditure} / \text{Total Water Revenue} \times 100$$

Norm

The norm should be 0%

$$R 349 339 - R 426 212 439$$

$$= -425 863 100 / 349 339 \times 100$$

$$= 1220\%$$

3. Net Surplus/Deficit Refuse

The ratio measure the extent to which the municipality generate surplus or deficit in
rendering refuse service.

Formula

$$\text{Total Refuse Revenue less Total Refuse Expenditure} / \text{Total Refuse Revenue} \times 100$$

$$\begin{aligned} & R\ 193\ 235 - R\ 2\ 469\ 514 / 193\ 235 \\ & = R\ -2\ 276\ 279 / 193\ 235 \times 100 \end{aligned}$$

553

$$= 1178\%$$

4. Net Surplus/ Deficit Sanitation and Waste Water

$$= R\ 79\ 711 - \text{less expenditure } R\ 2\ 771\ 296 / R\ 79\ 711$$

$$= R\ -2\ 691\ 585 / R\ 79\ 711 \times 100$$

$$= 3377\%$$

F. DISTRIBUTION LOSSES

1 Water Distribution Losses

The purpose of this ratio is to determine the percentage loss of potential revenue from water services through kilolitres of water purchased but not sold as a result of losses.

Formula

$$\frac{\text{Number of kilolitres Water Purchase or Purified} - \text{Number of kilolitres Water Sold}}{\text{Number of kilolitres Water Purchased}} \times 100$$

Norm

The Norm is between 15% and 30%

A ratio within the norm depicts that water losses and water infrastructure are well managed. If the ratio exceeds the norm it could indicate various challenges.

$$= R\ 46\ 212\ 439 - R\ 17\ 952\ 800 / R\ 46\ 212\ 439$$

$$= R\ 28\ 259\ 639 / R\ 46\ 212\ 439 \times 100$$

$$= 61\%$$

554

G REVENUE MANAGEMENT

The ratio measure the actual growth in the revenue base of the municipality by increase of consumer base rather than tariff increase

Formula

Number of Active Debtors – Previous Periods Number of Active Debtors
Accounts/ Previous Periods Number of Active Debtors Accounts x 100

$$76\ 451-82\ 501/ 82\ 501 \times 100$$

$$= 6\ 050/82\ 501 \times 100$$

$$= 7\%$$

H EXPENDITURE MANAGEMENT

1. Creditors Payment Period (Trade Creditors)

This ratio indicate the average number of days taken for trade Creditors to be paid

Formula

Trade Creditors Outstanding/ Credit Purchase (Operating and Capital) x 365
days

Norm

The norm is 30 Days

A period more than 30 days to settle creditors is normally an indication that the municipality may be experiencing Cash Flow Problems.

$$R\ 654\ 758/ R\ 2\ 314\ 872 \times 365$$

= 28 Days

554

2. Remuneration (Employee Related Costs and Councillors Remuneration) as % of Total Operating Expenditure

This ratio measures the extent of Remuneration to Total Operating Expenditure

Formula

Remuneration (Employee Related Costs and Councillors Remuneration)
/Total Operating Expenditure

Norm

The norm range between 25% and 40%

= R 64 926 007/ R 144 087 291 x 100

= 45%

I. BUDGET IMPLEMENTATION

1. Capital Expenditure Budget Implementation Indicator

The ratio measures the extent to which Budgeted Capital Expenditure has been spent during the financial year. It also measures the municipality's ability to implement capital projects and monitor the risks associated with non-implementation. The ratio also assess whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget.

Formula

Actual Capital Expenditure/ Budget Capital Expenditure x100

Norm

555

The norm range between 95% and 100%

$$= R 57 598 141 / R 135 671 781 \times 100$$

$$= 42\%$$

2. OPERATING EXPENDITURE BUDGET IMPLEMENTATION IINDICATOR

This ratio measures the extent to which Budgeted Operating Expenditure has been spent during the financial year, under review. The ratio also assess whether the municipality has affective control in place to ensure that expenditure is incurred in accordance with an approved budget.

Formula

$$\text{Actual Operating Expenditure} / \text{Budgeted Operating Expenditure} \times 100$$

Norm

The norm range between 95% and 100%

$$= R 152 757 620 / R 356 280 392 \times 100$$

$$= 42\%$$

3. OPEARING REVENUE BUDGET IMPLEMENTATION INDICATOR

The ratio measures the extent of Actual Operating Revenue (Excluding Capital Grants Revenue) received in relation to the Budgeted Operating Revenue during the financial year, under review.

Formula

$$\text{Actual Operating Revenue} / \text{Budgeted Operating Revenue}$$

Norm

The range between 95% and 100%

556

$$= R 279 361 588 / R 371 427 774 \times 100$$

$$= 75\%$$

**4. SERVICE CHARGES AND PROPERTY RATES REVENUE BUDGET
IMPLEMENTATION INDICATOR**

The ratio measures the extent of Actual Service Charges and Property rates Revenue received in relation to Budgeted Services Charges and Property Rates Revenue during the financial year, under review.

Formula

Actual Service Charges and Property Rates Revenue/ Budgeted Services Charges and Property Rates x 100

Norm

The norm range between 95% and 100%

CASH Basis Calculation

$$R 965 380 / R 41 379 809 \times 100$$

$$= 2\%$$

ACRUAL Basis Calculation

$$R 20 796 065 / R 41 379 809 \times 100$$

$$= 50\%$$

MP315 Thembisile Hani - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment

R thousands	Description	Budget Year 2018/17										Full Year Forecast		
		2015/16 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD Budget	YTD variance	YTD variance %					
	Financial Performance													
	Property rates	33 184	41 380	-	3 464	20 796	20 680	106	1%				41 380	
	Service charges	102 776	91 318	-	11 496	58 757	45 659	23 098	51%				91 318	
	Investment revenue	10 056	4 805	-	79	2 275	2 453	(178)	-7%				4 805	
	Transfers recognised - operational	390 998	342 061	-	83 296	257 138	171 031	86 128	50%				342 061	
	Other own revenue	40 725	33 553	-	8 192	24 933	16 779	8 214	46%				33 553	
	Total Revenue (excluding capital transfers and contributions)	577 745	513 223	-	105 498	373 979	256 671	117 307	45%				513 223	
	Employee costs	108 510	113 814	-	9 493	54 987	56 907	(1 920)	-3%				113 814	
	Remuneration of Councilors	20 009	21 529	-	1 673	9 939	10 765	(825)	-6%				21 529	
	Depreciation & asset impairment	143 287	180 996	-	-	-	80 483	(86 483)	-100%				180 996	
	Finance charges	396	-	-	-	-	-	-	-				-	
	Materials and bulk purchases	120 489	132 227	-	9 897	47 187	66 114	(18 927)	-29%				132 227	
	Transfers and grants	56 070	28 074	-	3 227	13 130	14 037	(907)	-6%				28 074	
	Other expenditure	293 776	156 675	-	14 099	44 721	78 337	(33 616)	-43%				156 675	
	Total Expenditure	734 537	613 285	-	38 399	169 954	306 643	(138 678)	-45%				613 285	
	Surplus/(Deficit)	(156 792)	(100 062)	-	68 108	204 014	(50 031)	254 045	-50%				(100 062)	
	Transfers recognised - capital	125 087	113 629	-	60 237	60 237	56 814	3 423	6%				113 629	
	Contributions & Contributed assets	-	-	-	-	-	-	-	-				-	
	Surplus/(Deficit) after capital transfers & contributions	(31 701)	13 566	-	128 345	264 251	6 783	257 468	3795%				13 566	
	Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-				-	
	Surplus/ (Deficit) for the year	(31 701)	13 566	-	128 345	264 251	6 783	257 468	3795%				13 566	
	Capital expenditure & funds sources													
	Capital expenditure	103 990	135 672	-	19 820	57 598	67 835	(10 239)	-15%				135 672	
	Capital transfers recognised	103 990	135 672	-	19 820	57 598	67 835	(10 238)	-15%				135 672	
	Public contributions & donations	-	-	-	-	-	-	-	-				-	
	Borrowing	-	-	-	-	-	-	-	-				-	
	Internally generated funds	-	-	-	-	-	-	-	-				-	
	Total sources of capital funds	103 990	135 672	-	19 820	57 598	67 835	(10 238)	-15%				135 672	
	Financial position													
	Total current assets	212 348	72 402	-	-	971 235	-	-	-				72 402	
	Total non current assets	1 860 622	1 361 035	-	-	1 670 258	-	-	-				1 361 035	
	Total current liabilities	123 783	15 120	-	-	102 050	-	-	-				15 120	
	Total non current liabilities	22 673	22 784	-	-	22 673	-	-	-				22 784	
	Community wealth/Equity	1 926 513	1 395 532	-	-	2 716 779	-	-	-				1 395 532	
	Cash flows													
	Net cash from (used) operating	81 557	126 776	-	99 927	196 484	63 388	(133 096)	-210%				126 776	
	Net cash from (used) investing	(99 165)	(135 672)	-	(18 820)	(79 510)	(67 836)	11 674	-47%				(135 672)	
	Net cash from (used) financing	-	-	-	-	-	-	-	-				-	
	Cash/cash equivalents at the month/year end	68 832	28 950	-	-	185 806	31 398	(154 408)	-492%				28 950	
	Debtors & creditors analysis													
	Debtors Age Analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Djs	151-180 Djs	181 Djs-1 Yr	Over 1Yr	Total				
	Total By Income Source	15 588	15 379	15 304	15 263	15 180	595 779	-	-	672 494				
	Creditors Age Analysis													
	Total Creditors	500	155	-	-	-	-	-	-	655				

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MP315 Thembeisile Hani - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - Mid-Year Assessment

Description	Ref	Budget Year 2016/17							Full Year Forecast	
		2015/16 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance		YTD variance %
R thousands	1									
Expenditure - Standard										
Governance and administration										
Executive and council		412 935	342 507	-	13 296	55 812	171 254	(115 442)	-67%	342 507
Budget and treasury office		357 691	290 300	-	5 667	27 082	145 150	(118 068)	-81%	290 300
Corporate services		26 140	18 058	-	1 438	10 700	9 029	1 671	19%	18 058
Community and public safety										
Community and social services		29 104	34 149	-	6 192	18 030	17 075	956	6%	34 149
Sport and recreation		36 433	39 754	-	4 059	19 546	19 877	(331)	-2%	39 754
Public safety		12 778	14 721	-	1 178	7 057	7 360	(304)	-4%	14 721
Housing		-	-	-	-	-	-	-	0%	-
Health		23 655	25 033	-	2 881	12 489	12 516	(28)	0%	25 033
Economic and environmental services										
Planning and development		9 902	13 284	-	1 034	5 574	6 642	(1 068)	-16%	13 284
Road transport		9 902	13 284	-	1 034	5 574	6 642	(1 068)	-16%	13 284
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services										
Electricity		275 268	217 740	-	20 001	89 033	108 870	(19 837)	-18%	217 740
Water		42 344	4 744	-	267	2 285	2 372	(88)	-4%	4 744
Waste water management		211 681	186 599	-	17 602	75 059	93 299	(18 240)	-20%	186 599
Waste management		16 942	18 912	-	1 460	8 084	9 456	(1 372)	-15%	18 912
Other		4 301	7 485	-	662	3 605	3 743	(138)	-4%	7 485
Total Expenditure - Standard	3	734 537	613 285	-	38 389	169 964	306 643	(136 678)	-45%	613 285
Surplus/ (Deficit) for the year		(31 701)	13 566	-	128 345	264 251	6 783	257 468	3796%	13 566

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MP315 Thembisile Hani - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - Mid-Year Assessment

R. thousands	Description	Ref	Budget Year 2016/17													
			2015/16 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast					
	Expenditure - Standard	1														
	Governance and administration		412 935	342 507	-	13 296	55 812	171 254	(115 442)	-67%	342 507					
	Executive and council		357 691	290 300	-	5 667	27 082	145 150	(118 068)	-81%	290 300					
	Budget and treasury office		26 140	18 058	-	1 438	10 700	9 029	1 671	19%	18 058					
	Corporate services		29 104	34 149	-	6 192	18 030	17 075	956	6%	34 149					
	Community and public safety		36 433	39 754	-	4 059	19 546	19 877	(331)	-2%	39 754					
	Community and social services		12 778	14 721	-	1 178	7 057	7 360	(304)	-4%	14 721					
	Sport and recreation		-	-	-	-	-	-	-	-	-					
	Public safety		23 655	25 033	-	2 881	12 489	12 516	(28)	0%	25 033					
	Housing		-	-	-	-	-	-	-	-	-					
	Health		-	-	-	-	-	-	-	-	-					
	Economic and environmental services		9 902	13 284	-	1 034	5 574	6 642	(1 068)	-16%	13 284					
	Planning and development		9 902	13 284	-	1 034	5 574	6 642	(1 068)	-16%	13 284					
	Road transport		-	-	-	-	-	-	-	-	-					
	Environmental protection		-	-	-	-	-	-	-	-	-					
	Trading services		275 268	217 740	-	20 001	89 033	108 870	(19 837)	-18%	217 740					
	Electricity		42 344	4 744	-	267	2 285	2 372	(88)	-4%	4 744					
	Water		211 681	186 599	-	17 602	75 059	93 299	(18 240)	-20%	186 599					
	Waste water management		16 942	18 912	-	1 480	8 084	9 456	(1 372)	-15%	18 912					
	Waste management		4 301	7 485	-	652	3 605	3 743	(138)	-4%	7 485					
	Other		-	-	-	-	-	-	-	-	-					
	Total Expenditure - Standard	3	734 537	613 285	-	38 389	189 964	306 643	(136 678)	-45%	613 285					
	Surplus/ (Deficit) for the year		(31 701)	13 566	-	128 345	284 251	6 783	257 468	3796%	13 566					

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MP315 Thembisile Hani - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - Mid-Year Assessment

R thousands	Ref	Budget Year 2016/17												
		2015/16 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast				
Revenue - Standard	1													
Municipal governance and administration														
Executive and council		365 239	379 948	-	89 319	275 129	189 974	85 155	45%	379 948				
Mayor and Council		-	-	-	-	-	-	-	-	-				
Municipal Manager		-	-	-	-	-	-	-	-	-				
Budget and treasury office		365 239	379 948	-	89 319	275 129	189 974	85 155	0	379 948				
Corporate services		-	-	-	-	-	-	-	-	-				
Human Resources		-	-	-	-	-	-	-	-	-				
Information Technology		-	-	-	-	-	-	-	-	-				
Property Services		-	-	-	-	-	-	-	-	-				
Other Admin		-	-	-	-	-	-	-	-	-				
Community and public safety		9 564	14 221	-	5 578	8 954	7 111	1 844	0	14 221				
Community and social services		1 686	7 519	-	488	3 050	3 760	(710)	(0)	7 519				
Libraries and Archives		-	-	-	-	-	-	-	-	-				
Museums & Art Galleries etc		164	201	-	18	90	101	(10)	(0)	201				
Community halls and Facilities		-	-	-	-	-	-	-	-	-				
Cemeteries & Crematoriums		-	-	-	-	-	-	-	-	-				
Child Care		-	-	-	-	-	-	-	-	-				
Aged Care		-	-	-	-	-	-	-	-	-				
Other Community		1 521	7 318	-	479	2 959	3 659	(700)	(0)	7 318				
Other Social		-	-	-	-	-	-	-	-	-				
Sport and recreation		-	-	-	-	-	-	-	-	-				
Public safety		7 878	6 702	-	5 080	5 905	3 351	2 554	0	6 702				
Police		-	-	-	-	-	-	-	-	-				
Fire		-	-	-	-	-	-	-	-	-				
Civil Defence		-	-	-	-	-	-	-	-	-				
Street Lighting		-	-	-	-	-	-	-	-	-				
Other		7 878	6 702	-	5 080	5 905	3 351	2 554	0	6 702				
Housing		-	-	-	-	-	-	-	-	-				

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	23 655	25 033	2 881	12 489	12 516	(28)	(0)	25 033
Other	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Clinics	-	-	-	-	-	-	-	-
Ambulance	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Economic and environmental services								
Planning and development	9 902	13 284	1 034	5 574	6 642	(1 068)	(0)	13 284
Economic Development/Planning	9 902	13 284	1 034	5 574	6 642	(1 068)	(0)	13 284
Town Planning/Building enforcement	3 376	4 787	352	1 806	2 394	(588)	(0)	4 787
Licensing & Regulation	6 526	8 497	682	3 768	4 249	(480)	(0)	8 497
Road transport	-	-	-	-	-	-	-	-
Roads	-	-	-	-	-	-	-	-
Public Buses	-	-	-	-	-	-	-	-
Parking Garages	-	-	-	-	-	-	-	-
Vehicle Licensing and Testing	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Environmental protection	-	-	-	-	-	-	-	-
Pollution Control	-	-	-	-	-	-	-	-
Biodiversity & Landscape	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Trading services								
Electricity	275 268	217 740	20 001	89 933	108 870	(19 837)	(0)	217 740
Electricity Distribution	42 344	4 744	267	2 285	2 372	(88)	(0)	4 744
Electricity Generation	42 344	4 744	267	2 285	2 372	(88)	(0)	4 744
Water	211 681	186 599	17 602	75 059	93 299	(18 240)	(0)	186 599
Water Distribution	211 681	186 599	17 602	75 059	93 299	(18 240)	(0)	186 599
Water Storage	-	-	-	-	-	-	-	-
Waste water management	16 942	18 912	1 480	8 084	9 456	(1 372)	(0)	18 912
Sewerage	5 989	7 064	416	2 771	3 532	(751)	(0)	7 064
Storm Water Management	10 953	11 848	1 064	5 313	5 924	(611)	(0)	11 848
Public Toilets	-	-	-	-	-	-	-	-
Waste management	4 301	7 485	652	3 605	3 743	(138)	(0)	7 485

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MP315 Thembisile Hani - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year Assessment

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Vote Description		2015/16	Budget Year 2016/17							
R thousands	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue by Vote										
	1	-	-	-	-	-	-	-	-	-
Vote 1 - 100 Council & General		-	-	-	-	-	-	-	-	-
Vote 2 - 102 Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 3 - 103 PLANNING and DEVELOPMENT		-	-	-	-	-	-	-	-	-
Vote 4 - 104 FINANCE		365 239	379 948	-	89 319	275 129	189 974	85 155	44.8%	379 948
Vote 5 - 105 TECHNICAL SERVICES		125 424	117 584	-	60 320	60 548	58 792	1 756	3.0%	117 584
Vote 6 - 500 PMU		-	-	-	-	-	-	-	-	-
Vote 7 - 520 WASTE MANAGEMENT		26 972	51 744	-	2 536	16 769	25 872	(9 103)	-35.2%	51 744
Vote 8 - 530 ELECTRICITY SERVICES		38 703	2 000	-	-	-	1 000	(1 000)	-100.0%	2 000
Vote 9 - 540 WATER SERVICES		135 059	60 129	-	8 796	71 699	30 065	41 634	138.3%	60 129
Vote 10 - 560 ROADS & STORMWATER		-	-	-	-	-	-	-	-	-
Vote 11 - 560 SANITATION SERVICES		1 877	1 225	-	186	1 117	612	504	82.3%	1 225
Vote 12 - 106 CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 13 - 107 COMMUNITY SERVICES		1 521	7 318	-	479	2 959	3 659	(700)	-19.1%	7 318
Vote 14 - 108 PUBLIC SAFETY & ROADS		7 878	6 702	-	5 080	5 905	3 351	2 554	76.2%	6 702
Vote 15 - 300 SPORTS, RECREATION ARTS, CULTURE AND PH		164	201	-	18	90	101	(10)	-10.3%	201
Total Revenue by Vote	2	702 836	626 852	-	166 735	434 216	313 426	120 790	38.5%	626 852
Expenditure by Vote										
	1	346 425	268 415	-	4 522	21 329	134 207	(112 878)	-84.1%	268 415
Vote 1 - 100 Council & General		11 256	21 885	-	1 044	5 753	10 943	(5 190)	-47.4%	21 885
Vote 2 - 102 Municipal Manager		3 376	4 787	-	352	1 806	2 394	(588)	-24.6%	4 787
Vote 3 - 103 PLANNING and DEVELOPMENT		26 140	18 058	-	1 438	10 700	9 029	1 671	18.5%	18 058
Vote 4 - 104 FINANCE		1 748	2 622	-	202	1 129	1 311	(181)	-13.8%	2 622
Vote 5 - 105 TECHNICAL SERVICES		4 778	5 875	-	480	2 639	2 938	(299)	-10.2%	5 875
Vote 6 - 500 PMU		4 301	7 485	-	652	3 605	3 743	(138)	-3.7%	7 485
Vote 7 - 520 WASTE MANAGEMENT		42 344	4 744	-	267	2 285	2 372	(88)	-3.7%	4 744
Vote 8 - 530 ELECTRICITY SERVICES		211 681	185 599	-	17 602	75 059	93 299	(18 240)	-19.6%	185 599
Vote 9 - 540 WATER SERVICES		10 953	11 848	-	1 084	5 313	5 924	(611)	-10.3%	11 848
Vote 10 - 550 ROADS & STORMWATER		5 989	7 064	-	416	2 771	3 532	(761)	-21.5%	7 064
Vote 11 - 560 SANITATION SERVICES		29 104	34 149	-	6 192	18 030	17 075	956	5.6%	34 149
Vote 12 - 106 CORPORATE SERVICES		4 478	5 184	-	473	2 496	2 592	(97)	-3.7%	5 184
Vote 13 - 107 COMMUNITY SERVICES		23 655	25 033	-	2 881	12 489	12 516	(28)	-0.2%	25 033
Vote 14 - 108 PUBLIC SAFETY & ROADS		8 300	9 536	-	704	4 561	4 758	(207)	-4.3%	9 536
Vote 15 - 300 SPORTS, RECREATION ARTS, CULTURE AND PH		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	734 537	613 285	-	38 389	169 954	306 643	(136 678)	-44.6%	613 285
Surplus/ (Deficit) for the year	2	(31 701)	13 566	-	128 345	264 251	6 783	257 468	3795.7%	13 566

MP315 Thembisile Hani - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - Mid-Year Assessment

Vote Description	Ref	Budget Year 2016/17													
		2015/16	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast				
R thousand															
Revenue by Vote	1		-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 1 - 100 Council & General 1.1 - [Name of sub-vote]			-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - 102 Municipal Manager 2.1 - [Name of sub-vote]			-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - 103 PLANNING and DEVELOPMENT 3.1 - [Name of sub-vote]			-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - 104 FINANCE			365 239	379 948	-	89 319	275 129	189 974	85 155	45%				379 948	

566

567

Revenue by Vote	365 239	379 948	89 319	275 129	189 974	85 155	45%	379 948
Vote 5 - 105 TECHNICAL SERVICES Revenue by Vote	125 424	117 584	60 320	60 548	58 792	1 756	3%	117 584
	125 424	117 584	60 320	60 548	58 792	1 756	3%	117 584
Vote 6 - 500 PMU 6.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
Vote 7 - 520 WASTE MANAGEMENT Revenue by Vote	26 972	51 744	2 536	16 769	25 872	(9 103)	-35%	51 744
	26 972	51 744	2 536	16 769	25 872	(9 103)	-35%	51 744

568

	38 703	2 000	-	-	-	-	1 000	(1 000)	-100%	2 000
Vote 8 - 530 ELECTRICITY SERVICES Revenue by Vote	38 703 38 703	2 000 2 000	-	-	-	-	1 000 1 000	(1 000) (1 000)	-100% -100%	2 000 2 000
Vote 9 - 540 WATER SERVICES Revenue by Vote	135 059 135 059	60 129 60 129	-	8 796 8 796	71 699 71 699	30 065 30 065	41 634 41 634	41 634 41 634	138% 138%	60 129 60 129
Vote 10 - 550 ROADS & STORMWATER 10.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 11 - 560 SANITATION SERVICES Revenue by Vote	1 877 1 877	1 225 1 225	-	186 186	1 117 1 117	612 612	504 504	504 504	82% 82%	1 225 1 225

569

Vote 12 - 106 CORPORATE SERVICES 12.1 - [Name of sub-vote]	Vote 13 - 107 COMMUNITY SERVICES Revenue by Vote	Vote 14 - 108 PUBLIC SAFETY & ROADS 14.1 - [Name of sub-vote]	Vote 15 - 300 SPORTS, RECREATION ARTS, CULTURE A Revenue by Vote
-	1 521 1 521	7 878 7 878	164 164
-	7 318 7 318	6 702 6 702	201 201
-	-	-	-
-	479 479	5 080 5 080	18 18
-	2 959 2 959	5 905 5 905	90 90
-	3 659 3 659	3 351 3 351	101 101
-	(700) (700)	2 554 2 554	(10) (10)
-	-19% -19%	76% 76%	-10% -10%
-	7 318 7 318	6 702 6 702	201 201

	2	702,836	626,852	-	166,735	434,216	313,426	120,790	39%	626,852
Total Revenue by Vote										
Expenditure by Vote	1									
Vote 1 - 100 Council & General Expenditure by Vote		346,425 346,425	268,415 268,415	-	4,622 4,622	21,329 21,329	134,207 134,207	(112,878) (112,878)	-84% -84%	268,415 268,415
Vote 2 - 102 Municipal Manager Expenditure by Vote		11,266 11,266	21,885 21,885	-	1,044 1,044	5,753 5,753	10,943 10,943	(5,190) (5,190)	-47% -47%	21,885 21,885
Vote 3 - 103 PLANNING and DEVELOPMENT Expenditure by Vote		3,376 3,376	4,787 4,787	-	352 352	1,806 1,806	2,394 2,394	(588) (588)	-25% -25%	4,787 4,787
Vote 4 - 104 FINANCE Expenditure by Vote		26,140 26,140	18,058 18,058	-	1,438 1,438	10,700 10,700	9,029 9,029	1,671 1,671	19% 19%	18,058 18,058

570

Vote 5 - 105 TECHNICAL SERVICES
Expenditure by Vote

1 748
1 748

2 622
2 622

202
202

1 129
1 129

1 311
1 311

(181)
(181)

-14%
-14%

2 622
2 622

Vote 6 - 500 PMU
Expenditure by Vote

4 778
4 778

5 875
5 875

480
480

2 639
2 639

2 938
2 938

(299)
(299)

-10%
-10%

5 875
5 875

Vote 7 - 520 WASTE MANAGEMENT
Expenditure by Vote

4 301
4 301

7 485
7 485

652
652

3 605
3 605

3 743
3 743

(138)
(138)

-4%
-4%

7 485
7 485

Vote 8 - 530 ELECTRICITY SERVICES Expenditure by Vote	42 344	4 744	-	267	2 285	2 372	(88)	-4%	4 744
	42 344	4 744	-	267	2 285	2 372	(88)	-4%	4 744
Vote 9 - 540 WATER SERVICES Expenditure by Vote	211 661	186 599	-	17 602	75 059	93 299	(18 240)	-20%	186 599
	211 661	186 599	-	17 602	75 059	93 299	(18 240)	-20%	186 599
Vote 10 - 550 ROADS & STORMWATER Expenditure by Vote	10 953	11 848	-	1 064	5 313	5 924	(611)	-10%	11 848
	10 953	11 848	-	1 064	5 313	5 924	(611)	-10%	11 848
Vote 11 - 560 SANITATION SERVICES Expenditure by Vote	5 989	7 064	-	416	2 771	3 532	(761)	-22%	7 064
	5 989	7 064	-	416	2 771	3 532	(761)	-22%	7 064

570

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Vote 12 - 106 CORPORATE SERVICES Expenditure by Vote	29 104	34 149	-	6 192	18 030	17 075	956	6%	34 149
	29 104	34 149	-	6 192	18 030	17 075	956	6%	34 149
Vote 13 - 107 COMMUNITY SERVICES Expenditure by Vote	4 478	5 184	-	473	2 496	2 592	(97)	-4%	5 184
	4 478	5 184	-	473	2 496	2 592	(97)	-4%	5 184
Vote 14 - 108 PUBLIC SAFETY & ROADS Expenditure by Vote	23 655	25 033	-	2 881	12 489	12 516	(28)	0%	25 033
	23 655	25 033	-	2 881	12 489	12 516	(28)	0%	25 033
Vote 15 - 300 SPORTS; RECREATION ARTS, CULTURE A Expenditure by Vote	8 300	9 536	-	704	4 561	4 768	(207)	-4%	9 536
	8 300	9 536	-	704	4 561	4 768	(207)	-4%	9 536

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MP315 Thembelele Hani - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment

Description	Ref	Budget Year 2016/17					YTD variance	YTD variance %	Full Year Forecast	
		2015/16 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual				YearTD budget
R thousands										
Revenue By Source										
Property rates		33 184	41 380	-	3 464	20 796	106	1%	41 380	
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	
Service charges - electricity revenue		77 044	40 863	-	8 766	52 595	32 164	157%	40 863	
Service charges - water revenue		1 877	866	-	164	864	481	100%	866	
Service charges - sanitation revenue		23 855	49 490	-	2 558	15 198	(9 547)	-39%	49 490	
Service charges - refuse revenue		-	-	-	-	-	-	-	-	
Service charges - other		522	572	-	18	201	(85)	-30%	572	
Rental of facilities and equipment		10 066	4 906	-	79	2 275	2 453	(178)	-7%	4 906
Interest earned - external investments		17 328	18 717	-	2 479	13 925	9 356	45%	18 717	
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	
Dividends received		2 237	596	-	12	93	(200)	-88%	596	
Fines		183	287	-	2	122	143	-15%	287	
Licences and permits		5 641	6 117	-	5 068	5 812	2 764	80%	6 117	
Agency services		380 988	342 061	-	83 298	257 156	171 031	86 128	50%	342 061
Transfers recognised - operational		14 715	7 280	-	613	4 839	3 640	1 199	33%	7 280
Other revenue		-	-	-	-	-	-	-	-	
Gains on disposal of PPE		577 749	513 223	-	106 498	373 376	255 511	117 367	46%	513 223
Total Revenue (excluding capital transfers and contributions)										
Expenditure By Type										
Employee related costs		108 510	113 814	-	9 493	54 987	(1 920)	-3%	113 814	
Remuneration of councillors		20 009	21 529	-	1 673	9 536	(825)	-8%	21 529	
Debt impairment		159 338	65 196	-	-	-	32 598	-100%	65 196	
Depreciation & asset impairment		143 287	180 866	-	-	-	(80 483)	-100%	180 866	
Finance charges		398	-	-	-	-	-	-	-	
Bulk purchases		119 250	129 494	-	9 891	46 212	(18 535)	-29%	129 494	
Other materials		1 238	2 733	-	6	975	(392)	-29%	2 733	
Contracted services		11 448	12 208	-	1 881	6 278	6 104	3%	12 208	
Transfers and grants		58 070	28 074	-	3 227	13 130	(4 037)	-8%	28 074	
Other expenditure		107 750	79 271	-	12 218	38 445	(1 190)	-3%	79 271	
Loss on disposal of PPE		5 240	-	-	-	-	-	-	-	
Total Expenditure		714 537	513 223	-	38 389	169 864	(316 678)	-45%	513 223	
Surplus/(Deficit)		(156 788)	(100 062)	-	68 106	204 514	(50 031)	(0)	(100 062)	
Transfers recognised - capital		123 087	113 629	-	60 237	60 237	56 814	0	113 629	
Contributions recognised - capital		-	-	-	-	-	-	-	-	
Contributed assets		(31 701)	13 566	-	128 345	254 251	6 783	-	13 566	
Surplus/(Deficit) after capital transfers & contributions		(31 701)	13 566	-	128 345	254 251	6 783	-	13 566	
Taxation		-	-	-	-	-	-	-	-	
Surplus/(Deficit) after taxation		(31 701)	13 566	-	128 345	254 251	6 783	-	13 566	
Attributable to municipalities		-	-	-	-	-	-	-	-	
Surplus/(Deficit) attributable to municipality		(31 701)	13 566	-	128 345	254 251	6 783	-	13 566	
Share of surplus/(deficit) of associate		-	-	-	-	-	-	-	-	
Surplus/(Deficit) for the year		(31 701)	13 566	-	128 345	254 251	6 783	-	13 566	
References										
1. Material variances to be explained on Table SC1										
Total Revenue (excluding capital transfers and contributions) including cap		702 836	626 652		166 735	434 216	313 426		626 652	

MPO's 15 Thematic Area - Table 65 Monthly Budget Statement - Capital Expenditure (Municipal vote, standard classification and funding) - Mid-Year Assessment

Vote Description	Ref	2015/16 Audited Outcome	Digital Budget	Adjusted Budget	Monthly actual	Year/D actual	Year/D budget	YTD variance	YTD variance %	Full Year Forecast
Roadworks										
Vote 1 - 100 Council & General	1									
Vote 2 - 102 Municipal Manager	2									
Vote 3 - 103 PLANNING and DEVELOPMENT										
Vote 4 - 104 FINANCE										
Vote 5 - 105 TECHNICAL SERVICES			129 272		17 856	40 242	61 179	(19 893)	-31%	129 272
Vote 6 - 106 PAU										
Vote 7 - 107 WASTE MANAGEMENT										
Vote 8 - 108 ELECTRICITY SERVICES										
Vote 9 - 109 WATER SERVICES										
Vote 10 - 110 ROADS & STORMWATER										
Vote 11 - 111 SANITATION SERVICES										
Vote 12 - 112 CORPORATE SERVICES										
Vote 13 - 113 COMMUNITY SERVICES										
Vote 14 - 114 PUBLIC SAFETY & ROADS										
Vote 15 - 115 SPORTS, RECREATION ARTS, CULTURE AND P										
Total Capital multi-year expenditure	4,7	129 272	129 272	17 856	40 242	61 179	(19 893)	-31%	129 272	
Stable Year expenditure										
Vote 1 - 100 Council & General	1									
Vote 2 - 102 Municipal Manager	2									
Vote 3 - 103 PLANNING and DEVELOPMENT										
Vote 4 - 104 FINANCE		102 840	12 500	1 854	17 351	9 256	11 101	178%	12 500	
Vote 5 - 105 TECHNICAL SERVICES		90							2 000	
Vote 6 - 106 PAU										
Vote 7 - 107 WASTE MANAGEMENT			2 000			1 000	(1 000)	-100%		
Vote 8 - 108 ELECTRICITY SERVICES										
Vote 9 - 109 WATER SERVICES										
Vote 10 - 110 ROADS & STORMWATER										
Vote 11 - 111 SANITATION SERVICES										
Vote 12 - 112 CORPORATE SERVICES		851	800			460	(400)	-100%	800	
Vote 13 - 113 COMMUNITY SERVICES										
Vote 14 - 114 PUBLIC SAFETY & ROADS										
Vote 15 - 115 SPORTS, RECREATION ARTS, CULTURE AND P										
Total Capital single-year expenditure	4	103 890	15 400	1 854	17 351	7 700	8 651	152%	15 400	
Total Capital Expenditure		103 890	143 672	19 710	57 593	67 879	(10 286)	-17%	143 672	
Capital Expenditure - Standard Classification										
Government and administration		951	900			450	(450)	-100%	900	
Electricity and water										
Budget and treasury aids			900			450	(450)	-100%	900	
Corporate services		951								
Community and public safety										
Community and social services										
Sport and recreation										
Public safety										
Public works										
Planning										
Health										
Economic and environmental services		103 890	122 772	19 820	57 593	65 296	(8 703)	-13%	122 772	
Planning and development		103 890	122 772	19 820	57 593	65 296	(8 703)	-13%	122 772	
Road transport										
Electricity and water production										
Trade and services			2 000			1 000	(1 000)	-100%	2 000	
Electricity			2 000			1 000	(1 000)	-100%	2 000	
Water										
Waste water management										
Waste management										
Other										
Total Capital Expenditure - Standard Classification	3	103 890	126 672	19 820	57 593	67 826	(10 233)	-15%	126 672	
Capital Expenditure - Other										
National Government		100 390	126 672	19 820	57 593	67 826	(10 233)	-15%	126 672	
Provincial Government										
Other transfers and grants										
Transfers recognised - capital										
Public contributions & donations										
Borrowing										
Internally generated funds										
Total Capital Expenditure	6	103 890	126 672	19 820	57 593	67 826	(10 233)	-15%	126 672	

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MP315 Thembisile Hani - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - A - Mid-Year Assessment

R thousand	Vote Description	Ref	Budget Year 2016/17										
			Audited Outcome 2015/16	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast		
	<u>Capital expenditure - Municipal Vote</u> <u>Expenditure of multi-year capital appropriation</u> Vote 1 - 100 Council & General 1.1 - [Name of sub-vote]	1	-	-	-	-	-	-	-	-	-	-	-
	Vote 2 - 102 Municipal Manager 2.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-	-	-
	Vote 3 - 103 PLANNING and DEVELOPMENT 3.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-	-	-

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Vote 4 - 104 FINANCE
4.1 - [Name of sub-vote]

Vote 5 - 105 TECHNICAL SERVICES

600146 New Reservoir at Kwamthlanga for Phola Park and Mountain View Comm
600147 Upgrading of Kwaggafontein Water Scheme- Phase 2 (Multi Year Project)
600202 Upgrading of Existing Infrastructure from Agriculture Project to Augment
600133 Luthuli Waste Water Treatment Works (Multi Year Project)

Vote 6 - 500 PMU
6.1 - [Name of sub-vote]

Vote 7 - 520 WASTE MANAGEMENT
7.1 - [Name of sub-vote]

120 272
40 290
27 260
40 557
12 165

-33%
16%
-67%
-39%
-100%

(19 889)
3 208
(9 099)
(7 916)
(6 082)

60 136
20 145
13 630
20 279
6 082

40 247
23 353
4 531
12 363

17 666
6 808
3 536
7 522

120 272
40 290
27 260
40 557
12 165

578

Vote 12 - 106 CORPORATE SERVICES
307020 Office Furniture
307015 Computer Equipment

951
951

900
500
400

450
250
200

(450)
(250)
(200)

900
500
400

-100%
-100%
-100%

Vote 13 - 107 COMMUNITY SERVICES
13.1 - [Name of sub-vote]

-

-

-

-

-

Vote 14 - 108 PUBLIC SAFETY & ROADS
14.1 - [Name of sub-vote]

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Vote 15 - 300 SPORTS, RECREATION ARTS, CULTURE AND
15.1 - [Name of sub-vote]

-

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MP315 Thembisile Hani - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment

R thousands	Description	Ref	2015/16		Budget Year 2016/17			Full Year Forecast
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual		
1	ASSETS							
	Current assets		68 832	35 646		35 806	35 646	
	Cash			15 628		150 000	15 628	
	Call Investment deposits		29 358	20 928		672 494	20 928	
	Consumer debtors		30 586			25 401		
	Current portion of long-term receivables		83 572			87 534		
	Inventory		212 348	72 402	-	971 235	72 402	
	Total current assets							
	Non current assets							
	Long-term receivables							
	Investments							
	Investment property							
	Investments in Associate		1 869 029	1 361 035		1 869 652	1 361 035	
	Property, plant and equipment							
	Agricultural							
	Biological assets		1 592			415		
	Intangible assets							
	Other non-current assets							
	Total non current assets		1 860 622	1 361 035	-	1 870 268	1 361 035	
	TOTAL ASSETS		2 072 970	1 433 437	-	2 841 502	1 433 437	
	LIABILITIES							
	Current liabilities							
	Bank overdraft							
	Borrowing							
	Consumer deposits		121 365	15 120		99 560	15 120	
	Trade and other payables		2 418			2 490		
	Provisions							
	Total current liabilities		123 783	15 120	-	102 050	15 120	
	Non current liabilities							
	Borrowing							
	Provisions		22 673	22 784		22 673	22 784	
	Total non current liabilities		22 673	22 784	-	22 673	22 784	
	TOTAL LIABILITIES		146 456	37 905	-	124 723	37 905	
	NET ASSETS	2	1 926 513	1 395 532	-	2 716 779	1 395 532	
	COMMUNITY WEALTH/EQUITY							
	Accumulated Surplus/(Deficit)		1 718 936	1 395 532		2 616 434	1 395 532	
	Reserves		207 578			100 345		
	TOTAL COMMUNITY WEALTH/EQUITY	2	1 926 513	1 395 532	-	2 716 779	1 395 532	

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MP315 Thembsile Hani - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment

R thousands	Description	Ref	Budget Year 2016/17										
			2015/16 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast		
	CASH FLOW FROM OPERATING ACTIVITIES	1											
	Receipts												
	Property rates, penalties & collection charges		-	2 174		260	965	1 067	(122)		-11%	2 174	
	Service charges		-	3 126		109	622	1 563	(941)		-60%	3 126	
	Other revenue		177 808	9 936		5 713	22 330	4 968	17 362		349%	9 936	
	Government - operating		339 291	342 061		83 296	257 183	171 031	86 152		50%	342 061	
	Government - capital		89 139	113 629		48 650	99 870	56 814	43 056		76%	113 629	
	Interest		10 066	12 131		88	2 322	6 065	(3 743)		-62%	12 131	
	Dividends		-	-		-	-	-	-		-	-	
	Payments												
	Suppliers and employees		(534 352)	(335 346)		(35 162)	(183 581)	(167 674)	15 907		-9%	(335 346)	
	Finance charges		(396)	-		(3 227)	(3 227)	(10 466)	(7 239)		69%	(20 932)	
	Transfers and Grants			(20 932)									
	NET CASH FROM/(USED) OPERATING ACTIVITIES		81 557	126 776	-	99 927	196 484	63 388	(133 096)	-210%		126 776	
	CASH FLOWS FROM INVESTING ACTIVITIES												
	Receipts												
	Proceeds on disposal of PPE		5 240										
	Decrease (increase) in non-current debtors												
	Decrease (increase) other non-current receivables												
	Decrease (increase) in non-current investments												
	Payments												
	Capital assets		(104 405)	(135 672)		(19 820)	(79 510)	(67 836)	11 674		-17%	(135 672)	
	NET CASH FROM/(USED) INVESTING ACTIVITIES		(99 165)	(135 672)	-	(19 820)	(79 510)	(67 836)	11 674	-17%		(135 672)	
	CASH FLOWS FROM FINANCING ACTIVITIES												
	Receipts												
	Short term loans												
	Borrowing long term/refinancing												
	Increase (decrease) in consumer deposits												
	Payments												
	Repayment of borrowing												
	NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-		-	
	NET INCREASE/ (DECREASE) IN CASH HELD		(17 608)	(8 896)	-	80 107	116 974	(4 446)				(8 896)	
	Cash/cash equivalents at beginning:		66 440	35 846			68 832	35 846				68 832	
	Cash/cash equivalents at month/year end:		68 832	26 950			185 806	31 398				59 936	

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MP315 Thembisile Hani - Supporting Table SC1 Material variance explanations - Mid-Year Assessment

Ref	Description	Variance	Reasons for material deviations	Remedial or corrective steps/remarks
1	<u>R thousands</u> <u>Revenue By Source</u> Water Services Agency Services Licenses and Permits Other Revenue <u>Expenditure By Type</u> Debt Impairment Depreciation Other materials	32 164 2 754 (21) 1 199 (32 599) (80 483) (392)	Correction of prior year billing Agency fee included under other revenue Less revenue collected Includes refund and deposits made from FNB No movement, calculation only done at year end No movement, calculation only done at year end There are committed orders which will be paid when we receive the material	Show revenue collected for agency fees separately Introduce measures to determine all illegal Businesses Introduce a system to calculate depreciation and impairment on a r
3	<u>Capital Expenditure</u> MIG Projects INEP	(10 238) (1 000)	Difference due to accruals that were paid for projects No spending since we do not have certificate to do projects for elec	Correct during adjustment
4	<u>Financial Position</u> N/A			
5	<u>Cash Flow</u> Operating Grants Property Rates Interest Supplies and Employoes <u>Measurable performance</u> Debt to equity	66 152 (122) (3 743) 15 907 0	Money received as per NT payment schedule Less revenue collected from billed clients Less interest received from outstanding debtors Includes money paid for accruals	Introduce measures for revenue collection
7	<u>Municipal Entities</u>			

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MP312 Thornhill - Supporting Table SC2 Monthly Budget Statement - performance indicators - Mid-Year Assessment

Description of financial indicator	Ref	2019/20	2019/20	Budget Year 2018/17		Full Year Percent
				Audited Outcome	Original Budget	
Financial Management						
Capital Charge is Operating Expenditure		0.1%	28.2%	0.0%	0.0%	3.5%
Borrowed funding of own capital expenditure		0.0%	0.0%	0.0%	0.0%	0.0%
Balance of Capital						
Debt to Equity		5.3%	1.1%	0.0%	3.7%	1.1%
Gearing		0.0%	0.0%	0.0%	0.0%	0.0%
Current Ratio		171.5%	478.5%	0.0%	0.0%	478.5%
Liquidity Ratio		55.6%	340.4%	0.0%	0.0%	340.4%
Balance of Investments						
Annual Debtors Collection Rate (Payment Late %)	1	10.4%	4.1%	0.0%	18.6%	4.1%
Outstanding Debtors to Revenue		0.0%	0.0%	0.0%	0.0%	0.0%
Longstanding Debtors Recovered						
Customer Management						
Creditor System Efficiency						
Customer of Experience						
Percentage Of Provisions Not Funded	2					
Other Indicators						
Electricity Distribution Losses						
Wear Distribution Losses						
Employee costs		16.8%	22.2%	0.0%	14.7%	22.2%
Repairs & Maintenance		0.2%	5.3%	0.0%	2.1%	5.3%
Interest & Depreciation		24.9%	31.4%	0.0%	0.0%	4.2%
GP Capital Expenditure/Asset/Investment						
I. Debt coverage						
II. O/S service Debtors to Revenue						
III. Cost coverage						

1. Consumer debtors > 12 months old are excluded from current assets.
2. Material variances to be explained.

Category	2019/20	2018/17	2018/17	2018/17	2018/17	2018/17
Borrowing						
Total Assets	2,072,970	1,423,427	2,041,502	1,423,427		
Employee related costs	108,510	113,614	54,987	113,614		
Repairs & Maintenance	1,092	27,397	7,790	27,397		
Interest (Finance charges)	395					
Principal paid						
Depreciation	142,267	189,968				
Operating expenditure	734,527	613,285	169,864	613,285		
Total Capital Expenditure	103,894	155,672	57,568	155,672		
Borrowed funding for capital						
Debt	121,365	15,120	85,560	15,120		
Equity	1,928,510	1,365,522	2,714,770	1,365,522		
Reserves	307,578		169,345			
Borrowing						
Current assets	212,248	71,402	871,325	71,402		
Current liabilities	133,780	15,120	122,420	15,120		
Monthly assets	68,822	51,474	185,560	51,474		
Total Revenue (including capital transfers and contributions)	877,746	653,222	329,978	653,222		
Transfers received - operating	309,698	342,991	227,158	342,991		
Transfers received - capital	12,887	11,029	69,237	11,029		
Costs service systems	16,846	16,121				
Outstanding debtors (receivable)	59,346	28,925	667,665	28,925		
Annual service revenue	102,776	91,316	89,737	91,316		
Fixed operational expend. (monthly)	88,822	51,474	182,846	51,474		
Longstanding debtors outstanding						
Agency collection						

1. Consumer debtors > 12 months old are excluded from current assets.
2. Material variances to be explained.

MP315 Thembisile Hani - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment

Budget Year 2016/17

R thousands	Description	NT Code	Budget Year 2016/17										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.e. Council Policy	
			0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
Debtors Age Analysis By Income Source															
	Trade and Other Receivables from Exchange Transactions - Water	1200	5 794	5 776	5 777	5 775	5 769	1 75 830		204 721	187 373				
	Trade and Other Receivables from Exchange Transactions - Electricity	1300	-	-	-	-	-	11		11	11				
	Receivables from Non-exchange Transactions - Property Rates	1400	3 484	3 352	3 360	3 353	3 351	90 358		107 228	97 062				
	Receivables from Exchange Transactions - Waste Water Management	1500	164	160	160	159	1 753			2 555	2 071				
	Receivables from Exchange Transactions - Waste Management	1600	2 534	2 520	2 515	2 511	2 509	235 370		247 958	240 390				
	Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-		-	-				
	Interest on Arrear Debtor Accounts	1810	2 476	2 413	2 350	2 287	2 223	59 968		71 737	64 498				
	Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-		-	-				
	Other	1900	1 155	1 158	1 152	1 179	1 169	32 470		38 283	34 816				
	Total By Income Source	2000	15 588	15 379	15 304	15 263	15 180	595 779		672 494	626 222				
	2015/16 - totals only														
Debtors Age Analysis By Customer Group															
	Origins of State	2200	1 230	1 120	1 122	1 122	1 119	27 952		33 565	30 092				
	Commercial	2300	462	448	445	444	444	19 473		21 716	20 381				
	Households	2400	10 264	10 239	10 235	10 233	10 225	455 997		507 192	476 454				
	Other	2500	3 632	3 572	3 502	3 465	3 392	92 458		110 021	99 315				
	Total By Customer Group	2600	15 588	15 379	15 304	15 263	15 180	595 779		672 494	626 222				

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MP315 Theimbisile Hani - Supporting Table SC4 Monthly Budget Statement - aged creditors - Mid-Year Assessment

R thousands	Description	NT Code	Budget Year 2016/17								Total	
			0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year		
	Creditors Age Analysis By Customer Type											
	Bulk Electricity	0100										
	Bulk Water	0200										
	PAYE deductions	0300										
	VAT (output less input)	0400										
	Pensions / Retirement deductions	0500										
	Loan repayments	0600										
	Trade Creditors	0700	500	155								
	Auditor General	0800										
	Other	0900										
	Total By Customer Type	1000	500	155								655

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MP315 Thembisile Ham - Supporting Table SCs Monthly Budget Statement - Transfers and grant receipts - Mid-Year Assessment

R thousands	Description	Ref	2015/16		Budget Year 2016/17		YTD variance	YTD variance %	Full Year Forecast
			Audited Outcome	Original Budget	YearTD actual	YearTD budget			
1,2	OPERATIONAL TRANSFERS AND GRANTS								
	National Government:		352 291	335 188	257 183	168 093	88 900	53,0%	316 183
	Local Government Equitable Share		288 644	313 317	234 888	156 655	78 320	50,5%	313 317
	Finance Management		1 600	1 625	1 625	813	813	100,0%	1 625
	Municipal Systems Improvement		45 000	-	-	-	-	-	-
	Water Services Operating Subsidy		3 117	2 244	1 570	1 122	448	39,9%	2 244
	EPWP Incentive		-	-	-	-	-	-	-
	Water Services Infrastructure Grant		13 000	19 000	19 000	9 500	9 500	100,0%	19 000
	Provincial Government:		-	-	-	-	-	-	-
	Other transfers and grants (insert description)		-	-	-	-	-	-	-
	District Municipality:		-	-	-	-	-	-	-
	Other grant providers:		-	-	-	-	-	-	-
	(insert description)		-	-	-	-	-	-	-
5	Total Operating Transfers and Grants		352 291	335 188	257 183	168 093	88 900	53,0%	316 183
	CAPITAL TRANSFERS AND GRANTS								
	National Government:		127 842	119 504	98 870	59 752	40 118	67,1%	119 504
	Municipal Infrastructure Grant (MIG)		89 129	117 504	99 870	58 752	41 118	70,0%	117 504
	INEP-in Aid		-	-	-	-	-	-	-
	Provincial Government:		38 702	2 000	-	1 000	(1 000)	-100,0%	2 000
	Other grant providers:		-	-	-	-	-	-	-
	(insert description)		-	-	-	-	-	-	-
	District Municipality:		-	-	-	-	-	-	-
	Other grant providers:		-	-	-	-	-	-	-
	(insert description)		-	-	-	-	-	-	-
5	Total Capital Transfers and Grants		127 842	119 504	98 870	59 752	40 118	67,1%	119 504
5	TOTAL RECEIPTS OF TRANSFERS & GRANTS		480 133	454 692	356 053	227 845	129 018	56,7%	435 687

MP315 Thembelele Hani - Supporting Table SCT(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment

R thousands	Description	Ref	Budget Year 2016/17							Full Year Forecast		
			2015/16 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance		YTD variance %	
	EXPENDITURE											
	Operating expenditure of Transfers and Grants											
	National Government:		352 291	336 186	-	38 389	173 828	168 093	5 735	3.4%	336 186	
	Local Government Equitable Share		288 644	313 317	-	37 618	167 766	155 659	11 108	7.1%	313 317	
	Finance Management		1 600	1 625	-	563	1 327	813	516	63.4%	1 625	
	Municipal Systems Improvement		930	-	-	-	-	-	-	-	-	
	Water Services Operating Subsidy		45 000	2 244	-	-	-	-	-	-	19 000	
	EPWP Incentive		3 117	-	-	189	1 135	1 122	13	1.2%	2 244	
	Water Services Infrastructure Grant		13 000	19 000	-	-	3 600	9 900	(5 900)	-82.1%	-	
	Provincial Government:		-	-	-	-	-	-	-	-	-	
	Other transfers and grants [insert description]		-	-	-	-	-	-	-	-	-	
	District Municipality:		-	-	-	-	-	-	-	-	-	
	[insert description]		-	-	-	-	-	-	-	-	-	
	Other grant providers:		-	-	-	-	-	-	-	-	-	
	[insert description]		-	-	-	-	-	-	-	-	-	
	Total operating expenditure of Transfers and Grants:		352 291	336 186	-	38 389	173 828	168 093	5 735	3.4%	336 186	
	Capital expenditure of Transfers and Grants											
	National Government:		163 790	119 504	-	21 364	60 237	59 752	485	0.8%	119 504	
	Municipal Infrastructure Grant (MIG)		125 087	117 504	-	21 384	60 237	58 752	1 465	2.5%	117 504	
	INEP-In Kind		38 703	2 000	-	-	-	1 000	(1 000)	-100.0%	2 000	
	Provincial Government:		-	-	-	-	-	-	-	-	-	
	District Municipality:		-	-	-	-	-	-	-	-	-	
	Other grant providers:		-	-	-	-	-	-	-	-	-	
	Total capital expenditure of Transfers and Grants		163 790	119 504	-	21 364	60 237	59 752	485	0.8%	119 504	
	TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		516 081	455 690	-	59 773	234 065	227 845	6 221	2.7%	455 690	

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MP315 Thembisile Hani - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Mid-Year Assessment

R thousands	Month	Budget Year 2016/17									
		2015/16	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
<u>Monthly expenditure performance trend</u>											
	July			10 091	-	-	4 992	10 091	-	-	4%
	August			12 278		4 992	4 992	22 369	17 377	77.7%	4%
	September			12 278		1 819	6 811	34 647	27 836	80.3%	5%
	October			20 240		4 632	11 443	54 887	43 444	79.2%	8%
	November			20 240		18 235	29 678	75 127	45 449	60.5%	22%
	December			20 240		27 920	57 598	95 367	37 768	39.6%	42%
	January			11 510				106 876	-	-	
	February			8 469				115 345	-	-	
	March			7 706				123 051	-	-	
	April			3 540				126 591	-	-	
	May			3 540				130 132	-	-	
	June			5 540				135 672	-	-	
	Total Capital expenditure			135 672					57 598		

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MP315 Thembisile Hani - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Mid-Year

R thousands	Description	Ref	Budget Year 2016/17									
			2015/16 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
1	Capital expenditure on renewal of existing assets by Asset Class/Sub-class	1	-	40 557	-	11 058	19 260	20 279	1 019	5.0%	40 557	
	<u>Infrastructure</u>		-	-	-	-	-	-	-	-	-	
	Infrastructure - Road transport		-	-	-	-	-	-	-	-	-	
	Infrastructure - Electricity		-	-	-	-	-	-	-	-	-	
	Infrastructure - Water		-	40 557	-	11 058	19 260	20 279	1 019	5.0%	40 557	
	Dams & Reservoirs		-	-	-	-	-	-	-	-	-	
	Water purification		-	40 557	-	11 058	19 260	20 279	1 019	5.0%	40 557	
	Retreatment		-	-	-	-	-	-	-	-	-	
	Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-	
	Infrastructure - Other		-	-	-	-	-	-	-	-	-	
	<u>Community</u>		-	-	-	-	-	-	-	-	-	
	<u>Heritage assets</u>		-	-	-	-	-	-	-	-	-	
	<u>Investment properties</u>		-	-	-	-	-	-	-	-	-	
	<u>Other assets</u>		-	-	-	-	-	-	-	-	-	
	Specialised vehicles		-	-	-	-	-	-	-	-	-	
	<u>Agricultural assets</u>		-	-	-	-	-	-	-	-	-	
	<u>Biological assets</u>		-	-	-	-	-	-	-	-	-	
	<u>Intangibles</u>		-	-	-	-	-	-	-	-	-	
1	Total Capital Expenditure on renewal of existing assets	1	-	40 557	-	11 058	19 260	20 279	1 019	5.0%	40 557	

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MP315 Thembelele Hani - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Mid-Year

R thousands	Description	Ref	Budget Year 2016/17													
			2015/16 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast					
1	Repairs and maintenance expenditure by Asset Class/Sub-class	1														
	Infrastructure			21 814	-	301	3 480	10 907	7 427	68.1%	21 814					
	Infrastructure - Road transport			640	-	236	236	320	83	26.1%	640					
	Roads, Pavements & Bridges			640	-	236	236	320	83	26.1%	640					
	Storm water			-	-	-	-	-	-	-	-					
	Infrastructure - Electricity			-	-	-	-	-	-	-	-					
	Infrastructure - Water			575	-	64	64	287	223	77.8%	575					
	Dams & Reservoirs			161	-	-	-	80	80	100.0%	161					
	Water purification			414	-	64	64	207	143	68.9%	414					
	Retreatment			20 600	-	-	3 180	10 300	7 120	69.1%	20 600					
	Infrastructure - Sanitation			20 600	-	-	3 180	10 300	7 120	69.1%	20 600					
	Retreatment			-	-	-	-	-	-	-	-					
	Sewerage purification			-	-	-	-	-	-	-	-					
	Infrastructure - Other			-	-	-	-	-	-	-	-					
	Community			-	-	-	-	-	-	-	-					
	Heritage assets			-	-	-	-	-	-	-	-					
	Investment properties			-	-	-	-	-	-	-	-					
	Other assets		1 092	5 583	-	496	4 310	2 792	(1 518)	-54.4%	5 583					
	General vehicles			4 000	-	496	4 310	2 000	(2 310)	-115.5%	4 000					
	Specialised vehicles			-	-	-	-	-	-	-	-					
	Plant & equipment			476	-	-	-	238	238	100.0%	476					
	Computers - hardware/equipment			800	-	-	-	400	400	100.0%	800					
	Other Buildings			107	-	-	-	53	53	100.0%	107					
	Other Land			200	-	-	-	100	100	100.0%	200					
	Surplus Assets - (Investment or Inventory)		1 092	-	-	-	-	-	-	-	-					
	Other			-	-	-	-	-	-	-	-					
	Agricultural assets			-	-	-	-	-	-	-	-					
	Biological assets			-	-	-	-	-	-	-	-					
	Intangibles			-	-	-	-	-	-	-	-					
	Total Repairs and Maintenance Expenditure		1 092	27 397	-	797	7 790	13 699	5 909	43.1%	27 397					

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